



Inner East Community Committee

Burmantofts & Richmond Hill, Gipton & Harehills,
Killingbeck & Seacroft

Meeting to be held in Ebor Gardens Community Centre, Haslewood View, Leeds LS9 7PS
Thursday, 16th June, 2016 at 6.00 pm

Councillors:

R Grahame
A Khan
D Ragan

Burmantofts and Richmond Hill;
Burmantofts and Richmond Hill;
Burmantofts and Richmond Hill;

S Arif
A Hussain
K Maqsood

Gipton and Harehills;
Gipton and Harehills;
Gipton and Harehills;

C Dobson
G Hyde
B Selby

Killingbeck and Seacroft;
Killingbeck and Seacroft;
Killingbeck and Seacroft;

Please note: An informal workshop will be held at the conclusion of the formal business meeting (at approximately 7.30pm) on the theme of “linking employment and training opportunities to local people”





Co-optees

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*Images on cover from left to right:
Burmantofts and Richmond Hill - Burmantofts stone; East End Park
Gipton & Harehills - Fairway Hill; Bankstead Park
Killingbeck & Seacroft – Seacroft Hospital clock; Seacroft village green*

A G E N D A

Item No	Ward/Equal Opportunities	Item Not Open		Page No
1			<p>NOTIFICATION OF ELECTION OF COMMUNITY COMMITTEE CHAIR FOR 2016/17</p> <p>To note that Councillor A Khan was appointed Chair of the Inner East Community Committee for the 2016/17 Municipal Year by Annual Council on 19 May 2016. A copy of the report of the City Solicitor provides further details.</p> <p>(Report attached)</p>	1 - 2
2			<p>CHAIRS OPENING REMARKS</p>	
3			<p>APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS</p> <p>To consider any appeals in accordance with Procedure Rule 15.2 of the Access to Information Procedure Rules (in the event of an Appeal the press and public will be excluded)</p> <p>(*In accordance with Procedure Rule 15.2, written notice of an appeal must be received by the Head of Governance Services at least 24 hours before the meeting)</p>	

Item No	Ward/Equal Opportunities	Item Not Open		Page No
4			<p>EXEMPT INFORMATION - POSSIBLE EXCLUSION OF THE PRESS AND PUBLIC</p> <p>1 To highlight reports or appendices which officers have identified as containing exempt information, and where officers consider that the public interest in maintaining the exemption outweighs the public interest in disclosing the information, for the reasons outlined in the report.</p> <p>2 To consider whether or not to accept the officers recommendation in respect of the above information.</p> <p>3 If so, to formally pass the following resolution:-</p> <p style="padding-left: 40px;">RESOLVED – That the press and public be excluded from the meeting during consideration of the following parts of the agenda designated as containing exempt information on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the press and public were present there would be disclosure to them of exempt information, as follows:-</p>	
5			<p>LATE ITEMS</p> <p>To identify items which have been admitted to the agenda by the Chair for consideration</p> <p>(The special circumstances shall be specified in the minutes)</p>	
6			<p>DECLARATIONS OF DISCLOSABLE INTERESTS</p> <p>To disclose or draw attention to any disclosable pecuniary interests for the purposes of Section 31 of the Localism Act 2011 and paragraphs 13-18 of the Members’ Code of Conduct.</p>	
7			<p>APOLOGIES FOR ABSENCE</p> <p>To receive any apologies for absence</p>	

Item No	Ward/Equal Opportunities	Item Not Open		Page No
8			<p>OPEN FORUM</p> <p>In accordance with Paragraphs 4:16 and 4:17 of the Community Committee Procedure Rules, at the discretion of the Chair a period of up to 10 minutes may be allocated at each ordinary meeting for members of the public to make representations or to ask questions on matters within the terms of reference of the Community Committee. This period of time may be extended at the discretion of the Chair. No member of the public shall speak for more than three minutes in the Open Forum, except by permission of the Chair</p>	
9			<p>MINUTES OF THE PREVIOUS MEETING</p> <p>To confirm as a correct record the minutes of the previous meeting held 24th March 2016 and to formally ratify the recommendations taken at that meeting.</p>	3 - 10
10			<p>MATTERS ARISING</p> <p>To note any matters arising from the minutes</p>	
11	Burmantofts and Richmond Hill; Gipton and Harehills; Killingbeck and Seacroft		<p>APPOINTMENT OF CO-OPTES TO COMMUNITY COMMITTEES</p> <p>To consider the report of the City Solicitor seeking consideration of the appointment of Co-Optees to Inner East Community Committee for the 2016/17 Municipal Year</p>	11 - 14
12	Burmantofts and Richmond Hill; Gipton and Harehills; Killingbeck and Seacroft		<p>COMMUNITY COMMITTEE APPOINTMENTS 2016/17</p> <p>To consider the report of the City Solicitor seeking consideration of appointments to Outside Bodies, Childrens Services Cluster Partnerships, the Corporate Parenting Board relevant to the work of the Inner East Community Committee. The report also seeks consideration of Community Committee Champion appointments.</p>	15 - 22

Item No	Ward/Equal Opportunities	Item Not Open		Page No
13	Burmantofts and Richmond Hill; Gipton and Harehills; Killingbeck and Seacroft		<p>COMMUNITY COMMITTEE NOMINATIONS TO HOUSING ADVISORY PANELS</p> <p>To consider the report of the Chief Officer, Housing Management seeking Ward Councillor nominations from the Inner East Community Committee to the 'Inner East' and 'Outer East' Housing Advisory Panels (HAPs)</p>	23 - 28
14	Burmantofts and Richmond Hill; Gipton and Harehills; Killingbeck and Seacroft		<p>LETTINGS POLICY REVIEW - CONSULTATION UPDATE</p> <p>To consider the report of the Director of Environment and Housing on proposals being consulted on to the council's lettings framework, including the development of a tenant transfer list, a review of the lettings policy and a new approach to community lettings policies. The report sets out the proposed consultation process and timescales for implementation of the new policies</p>	29 - 42
15	Burmantofts and Richmond Hill; Gipton and Harehills; Killingbeck and Seacroft		<p>WELLBEING REPORT</p> <p>To consider the report of the East North East Area Leader which contains details of its Wellbeing budget, including details of any new projects for consideration.</p>	43 - 58
16	Burmantofts and Richmond Hill; Gipton and Harehills; Killingbeck and Seacroft		<p>COMMUNITY COMMITTEE UPDATE REPORT</p> <p>To consider the report of the East North East Area Leader which provides an update on the work programme of the Inner East Community Committee, its recent successes and current challenges.</p>	59 - 68
17	Burmantofts and Richmond Hill; Gipton and Harehills; Killingbeck and Seacroft		<p>CHILDREN'S SERVICES UPDATE REPORT</p> <p>To consider the report of the Director of Children's Services which provides an update on activity and progress of Children's Service's against the Children and Young People's Plan. The report also provides an overview of some of the key activities and issues in the area</p>	69 - 88

Item No	Ward/Equal Opportunities	Item Not Open		Page No
18	Burmantofts and Richmond Hill; Garforth and Swillington; Killingbeck and Seacroft		<p>STRONG AND RESILIENT COMMUNITIES</p> <p>To consider the report of the Chief Officer for Communities which sets out a refreshed approach to deliver a more joined up approach to community cohesion & Prevent, outlining how the Council will work better across its communities, directorates and partners, seeking to harness the combined effort of staff and activities across a continuum, ranging from universal work that takes place in all communities, through to more targeted work in specific areas of the city.</p>	89 - 94
19	Burmantofts and Richmond Hill; Gipton and Harehills; Killingbeck and Seacroft		<p>ADULT SOCIAL CARE - REVISIONS TO NEIGHBOURHOOD TEAMS</p> <p>To consider the report of the Director Adult Social Services on the steps being taken to provide an integrated service for District Nursing, Community Matrons, Intermediate Care Services and area-based Social Work which formerly operated to geographical populations with therapy services spread across intermediate care and domiciliary physiotherapy.</p>	95 - 98
20			<p>COMMUNITY COMMENT</p> <p>To receive any feedback or comments from members of the public on the reports presented to this Community Committee meeting.</p> <p>A time limit for this session has been set at <u>10 minutes.</u></p> <p>Due to the number and nature of comments it will not be possible to provide responses immediately at the meeting; however, members of the public shall receive a formal response within 14 working days.</p> <p>If the Community Committee runs out of time, comments and feedback on the reports may be submitted in writing at the meeting or by email (contact details on agenda front sheet)</p>	
21			<p>DATE AND TIME OF NEXT MEETING</p> <p>To note the date and time of the next meeting as Thursday 8th September 2016 at 6.00 pm</p>	

Item No	Ward/Equal Opportunities	Item Not Open		Page No
22			<p>CHAIRS CLOSING REMARKS</p> <p>Please note: An informal workshop will be held at the conclusion of the formal business meeting (at approximately 7.30pm) on the theme of “linking employment and training opportunities to local people”</p> <p>MAP OF VENUE</p> <p><u>Third Party Recording</u></p> <p>Recording of this meeting is allowed to enable those not present to see or hear the proceedings either as they take place (or later) and to enable the reporting of those proceedings. A copy of the recording protocol is available from the contacts named on the front of this agenda.</p> <p>Use of Recordings by Third Parties – code of practice</p> <ul style="list-style-type: none"> a) Any published recording should be accompanied by a statement of when and where the recording was made, the context of the discussion that took place, and a clear identification of the main speakers and their role or title. b) Those making recordings must not edit the recording in a way that could lead to misinterpretation or misrepresentation of the proceedings or comments made by attendees. In particular there should be no internal editing of published extracts; recordings may start at any point and end at any point but the material between those points must be complete. 	99 - 100



Report of: City Solicitor

Report to: Inner East Community Committee

(Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft)

Report author: Helen Gray (0113 247 4355)

Date: 16th June 2016

To note

Notification of Election of Community Committee Chair for 2016/2017

Purpose of report

1. The purpose of this report is to formally notify Members of the appointment of Councillor Asghar Khan to the position of Inner East Community Committee Chair for the duration of the 2016/2017 municipal year, which was made at the Annual Council Meeting on 19th May 2016.

Main issues

2. In line with Community Committee Procedure Rule 2.11, where Council has made an appointment of a Community Committee Chair, there is a requirement for the decision to be formally reported to the relevant Community Committee.
3. With this in mind, this report fulfills that requirement and seeks to formally notify the Committee that at the Annual Council Meeting on 19th May 2016, it was resolved that Councillor Asghar Khan be elected as Chair of Inner East Community Committee for the 2016/2017 municipal year.

Corporate considerations

a. Consultation and engagement

This report fulfils the requirement within Community Committee Procedure Rules to formally notify the relevant Community Committee following an appointment at the Annual Council Meeting to the position of Community Committee Chair.

b. Legal implications, access to information and call in

In line with the Council's Executive and Decision Making Procedure Rules, the power to Call In a decision does not extend to those taken by Community Committees.

This report fulfils the requirement within Community Committee Procedure Rules to formally notify the relevant Community Committee following an appointment at the Annual Council Meeting to the position of Community Committee Chair.

Conclusion

4. In line with Constitutional requirements, this report is submitted to formally notify Members of the appointment made at the Annual Council Meeting on the 19th May 2016 to the position of Inner East Community Committee Chair for the duration of the 2016/17 municipal year.

Recommendations

5. The Community Committee is recommended to note that Councillor Asghar Khan was elected as Chair of the Inner East Community Committee for the duration of the 2016/2017 municipal year at the Annual Council Meeting on 19th May 2016.

Background information

- Not Applicable

INNER EAST COMMUNITY COMMITTEE

THURSDAY, 24TH MARCH, 2016

PRESENT: Councillor A Khan in the Chair

Councillors C Dobson, R Grahame, G Hyde
and B Selby

IN ATTENDANCE Phil Rone – Burmantofts & Richmond Hill CLT

52 Chairs Opening Remarks

The Chair welcomed all present to the meeting and brief introductions were made

53 Apologies for Absence

Apologies for absence were received from Councillors Harington, A Hussain; Ingham and Maqsood; and from Sue Lynch (Co-optee) and Jane Maxwell (Area Leader).

54 Status of the Meeting

Having noted the apologies received from Councillors, the Committee was advised that the meeting was inquorate – as the Gipton and Harehills ward was not represented. It was noted that any decisions reached would be recorded as recommendations to be ratified by the next formal meeting or implemented via the delegated decision process.

55 Appeals Against Refusal of Inspection of Documents

There were no appeals against the refusal of inspection of documents

56 Exempt Information - Possible Exclusion of the Press and Public

The agenda contained no exempt information

57 Late Items

No formal late items of business were added to the agenda however Members were in receipt of a schedule containing a précis of the Wellbeing grant applications for ease of reference (minute 63 refers).

58 Declarations of Disclosable Interests

No declarations of disclosable pecuniary interests were made

59 Open Forum

No matters were raised under the Open Forum.

60 Minutes of the Previous Meeting

RECOMMENDATION – That the minutes of the meeting held 10th December 2015 be agreed as a correct record

61 Matters Arising

Draft minutes to be approved at the meeting
to be held on 16th June 2016

Minute 44 Deputation The Green, Seacroft – The Area Officer reported that he had received assurance that the matters raised in the Deputation had been included within recent consultation on the Delivering Better Lives Strategy undertaken by Adult Social Care.

Minute 49 Employment & Skills – Councillor Grahame tabled information on a scheme recently introduced by the West Yorkshire Passenger Transport Authority to offer reduced for young people

62 Dates, Time and Venues of Future Meetings

Having considered a report seeking consideration of meeting dates, times and venues for the 2015/16 Municipal Year, the Community Committee (CC)

RECOMMENDATION

- a) To agree the following schedule of meeting dates and start times in order that they may be included within the Council diary for the 2016/17 Municipal Year (all to be held on Thursdays):
 - 16th June 2016 at 6.00pm
 - 8th September 2016 at 6.00pm
 - 15th December 2016 at 6.00pm
 - 23rd March 2017 at 6.00 pm
- b) To agree to continue existing venue arrangements – to alternate meeting venues between the wards within the Inner East CC area – and to note that venues will be confirmed at a later date

63 Wellbeing Report and Budget for 2016/17

Neil Young, Area Officer, presented a report on the Inner East CC Wellbeing budget, including an update on the current position of the revenue and capital budgets and details of the £268,950.00 budget allocation for 2016/17 which included both Wellbeing budget and Youth Activity Funding and the likely carry-over of Wellbeing funding from the current year, subject to scheme slippage.

Additionally, the report also detailed three new applications for wellbeing funding from the 2015/16 budget and set out the top-slicing arrangements for the Area-wide Wellbeing Budget for consideration

A schedule providing an overview of the applications and the recommendations of the Members' Wellbeing advisory sub group was tabled at the meeting for ease of reference.

RECOMMENDATION

- a) To note the Wellbeing spend to date and current balances for the 2015/16 financial year, as detailed in Appendices 1 and 2 of the submitted report
- b) That having considered the submitted project proposals and the comments of Elected Members the following be supported in respect of applications to the Wellbeing Fund 2015/16

<u>Project</u>	<u>Amount granted</u>
Community Voices	£5,000.00
The "Up Our Street" Project	£3,754.00

Stoney Rock Lane Knee Rail £3,500.00

- c) To note the following decision taken by delegated authority in respect of Capital Wellbeing monies:

<u>Project</u>	<u>Amount granted</u>
CATCH Building refurbishment	£5,000.00

- d) That support be given for the proposed Wellbeing budget allocation for 2016/17 as set out in sheet 2 of the submitted report

- e) That support be given to the Inner East CC priorities as detailed in section 20 of the submitted report:

- Projects that seek to promote diversity, encourage community cohesion and address language barriers
- Projects that seek to tackle issues associated with child poverty
- Projects that seek to get residents into employment, training, volunteering opportunities or learn new skills
- Projects that seek to address both physical and mental health issues that affect residents in Inner East Leeds
- Projects that seek to improve the environment for local residents
- Projects that seek to reduce levels of domestic violence in Inner East Leeds

- f) That having considered the submitted project proposals and the comments of Elected Members the following be supported in respect of application to the Wellbeing Fund 2016/17

<u>Project</u>	<u>Amount granted</u>
Staffing neighbourhood improvement activity	£81,000.00
Inner East CCTV for 2016/17	£16,000.00
Inner East Community Engagement budget	£3,000.00

- g) To note that final approval of the funding matters supported in b) and f) above will be dealt with through the officer delegated decision process

64 Environmental Service Delegation - 2016/17

Councillor G Hyde, Inner East CC Environment Champion, introduced a report on proposals to refresh the Environmental Service Delegation for 2016/17. Councillor Hyde noted the success of the Environmental Action Service Locality Team during 2015/16 and highlighted the new “where you live” environmental education scheme being piloted in Harehills.

John Woolmer, ENE Locality Manager, presented the report and provided an overview of the success of the Team and the new functions acquired during 2015/16. Members noted the request for their views on the issues they would like the Locality Team to focus on during 2016/17 in order to inform the update of the existing Service Agreement. The revised Agreement would then be considered by the Environmental advisory Sub Group and presented to the first committee meeting of the municipal year.

(Councillor Selby joined the meeting at this point)

During discussions, the CC considered the following:

- The success of the zonal operational working model which includes a team exclusively covering the three Inner North East wards
- The success of the household bulky waste collection service and the reduction in the number of complaints about that service
- The success of partnership working, with WYP to address environmental crime, with Housing Management Leeds to address council housing stock issues and with Parks & Countryside
- The work to increase recycling rates; with an incentive scheme being drawn up
- Recognition of the difficulties of bulky waste collection from multi storey flats, the concerns over fire risks caused by discarded items in stairwells and the need to educate residents of their responsibilities in terms of waste. The CC noted a pilot scheme for bulky waste collection by Housing Management was being undertaken in the Lincoln Green area.

Finally, the report included a request to consider two new areas of work for inclusion within the 2016/17 Environmental Service Agreement in respect of:

- How the Council will work to support and ensure its' tenants contribute to the effective management of household waste, and
- How the EAS Team can work with the CC to identify practical opportunities to work with the community/residents to improve recycling and re-use rates to help reduce landfill costs, including how that can be meaningfully measured.

RECOMMENDATION -

- a) To note the content of the report, including the new functions introduced to the local service for 2015/16 and the introduction of a zonal approach/team;
- b) That the comments made during discussions be noted in respect of how Members and other stakeholders best contribute towards the development of the draft Service Agreement for 2016/17, with the involvement of the advisory Environmental sub group – so that it is clear what the local focus is to be on in each ward and across the area;
- c) To note and support the suggestions made in paragraph 12 of the submitted report regarding the inclusion of relevant aspects of housing management and waste recycling into the Service Agreement.

65 Community Committee Update Report

Neil Young, Area Officer, presented an update report on the Inner East CC work programme, its recent successes and current challenges. The report outlined the work undertaken following previous workshops, through the Committee's sub groups and with local partners. A copy of the Community Committee Performance Management Framework was included at Appendix A. The report also outlined community events held since the last meeting, ward issues and an update on communications/social media

Additionally it was reported that the initial Inner East bid to the Community Led Local Development Fund had been successful, so work on the final bid would commence shortly with ward Members.

The report also provided an introduction to a presentation from West Yorkshire Police on the new Policing delivery model.

Councillor B Selby, Inner East CC Champion for community safety introduced that element of the report, noting the new locality based operating model commenced on 15th February 2016. Councillor Selby reported that the inner east area would retain the same number of PCSO's, with discussions due at Council on future council funding for PCSO's.

Superintendent L Atkinson, Chief Inspector Ian Croft, Sergeant Jon McNiff and Sergeant Lucy Leadbeater attended the meeting to present the new ways of working model for the Inner East area.

Sgt McNiff spoke in detail on the following:

- Leeds District Mission Statement
- The District Structure Overview, with an outline of the resources available - including the Neighbourhood Team; the Crime Team; the Ops Team and the Partnerships Team
- An explanation of the role Neighbourhood Sergeants and their supervisory responsibilities was provided, along with an overview of the specific role and responsibilities of Neighbourhood Ward Officers and PCSO's
- In terms of resources available, there would be much quicker response times to day to day incidents, and closer working relationships with local ward Councillors and partners

During discussions, the following issues were considered:

- Incidents of environmental crime and reporting procedures
- Social issues, and the need to educate in order to prevent crime
- Recognition of the need to retain ward managers with their extensive local knowledge and understanding
- The involvement of ward managers in the Community Leadership Teams in the Inner East area
- The use of CCTV in the locality and the different roles of Leedswatch and West Yorkshire Police in their use
- The role and future of PACT meetings

Additionally, the CC received assurance that as police activity was driven by crime patterns, extensive mapping had been undertaken to ensure that cross ward boundary working was undertaken by officers.

RECOMMENDATIONS

- a) That the contents of the report and the comments made during discussions be noted.
- b) That the contents of the presentation made by West Yorkshire Police on the new Policing model for local service delivery be noted.

66 Progress Report on Work to Engage Young People in Inner East Leeds

Further to minute 15 of the meeting held 9th October 2014, Councillor C Dobson, one of the Inner East CC Champions for Children and Young People, introduced the report of the ENE Area Leader providing an update on work undertaken to engage children and young people in positive activities in the locality.

Councillor Dobson reported that not all the objectives arising from the October meeting had been met; however she emphasised the positive steps since taken in particular:

- more young people now felt more engaged
- A variety of activities were now available
- The Champions now had a better understanding of how young people wished to be contacted
- The role of the Champion was much clearer, with greater involvement of Children's Services and relevant partners
- The coming year would see the Champion facilitating engagement with schools

In conclusion, Councillor Dobson thanked Councillor Ingham in her absence for her work with young people and commended the volume and quality of work undertaken by both the Champions and the Communities Team on this issue

RECOMMENDATIONS

- a) That the responsibility for considering applications for Youth Activity Funding/Wellbeing for children and young people be delegated to a Children and Young People's advisory subgroup composed of elected Members from each ward, the Community Champion for Children and Young People, elected Members on the Cluster Partnerships, the Inner East CC Chair and staff from the Communities Team (ENE)
- b) That the Community Committee Champion for Children and Young People and elected Members on the Cluster Partnerships will help facilitate access for the Community Youth Engagement Team to primary and secondary schools in the area so they can conduct meaningful engagement with pupils about provision
- c) That Communities Team will work with Breeze to develop an Instagram-compatible platform for young people in Inner East to share their experiences of activities they have taken part in
- d) In addition to the consideration of relevant Youth Activity Funding/Wellbeing funding applications, the CC supported the role of the Children and Young People advisory sub group in establishing a coherent strategy and encouraging collaborative working. Terms of Reference for this group to be established by the Area Officer.

67 Children's Physical Activity

Debra Lowe, of the Public Health Children and Families Team, presented a report in support of discussions on the issue of children's physical inactivity and how this could be addressed in Inner East Leeds to help all children be active and healthy.

This issue had been intended to be the subject of an informal workshop with Members, partners and local residents taking part, however due to the late hour, the meeting agreed to receive a presentation, followed by question and answer session. The following key issues were highlighted:

- One third of Leeds children were reported to be overweight, with huge implications for their later life
- One hour per day physical activity was recommended for children

The CC noted the suggestion that this issue should be referred to the Children and Young People advisory sub group, once established, for further consideration with the involvement of relevant partners

RECOMMENDATIONS

- a) To note the contents of the report, submitted as the basis for discussion in the informal workshop/presentation after the meeting, where the Community Committee would consider actions that can be taken at a locality level to support children and families to be more active
- b) To note the intention to refer the issues raised during the presentation to the Children and Young People advisory sub group, once established, for further consideration with the involvement of partners

68 Community Comment

The following matters were raised by Members of the public in relation to the formal Committee reports:

- The historical approach to refuse/bulky waste collection.
- The need to identify play spaces for children and young residents of high rise flats in order to promote community cohesion, physical activity
- A request for a report back on how consultations undertaken for the CC were reported back
- A request for a report back on the District Heating Scheme

Where possible, officers provided direct responses at the meeting. The CC noted the issues raised and, for those matters where a response was not given at the meeting, noted that members of the public could expect to receive a formal response in due course.

At the conclusion of formal business, the CC received a presentation on the theme of children's physical activity and related issues in the Inner East Leeds area.

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Report of: City Solicitor

Report to: Inner East Community Committee

(Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft wards)

Report author: Helen Gray (0113 247 4355)

Date: 16th June 2016

For decision

Appointment of Co-optees to Community Committees

Purpose of report

1. This report invites Members to give consideration to appointing co-optees to the Community Committee for the duration of the 2016/2017 municipal year.

Main issues

2. In considering this issue, the committee is invited to have regard to the following rules associated with Community Committee co-optees:
3. Article 10 of the Constitution states that by resolution Community Committees may appoint or remove non-voting Co-opted Members who may participate in the business of the Community Committee.
4. The relevant Community Committee Procedure Rules state that:
5. Co-opted members may participate in the debate in the same way as Elected Members, but will be non-voting members of the Committee.
6. No co-opted member shall be appointed for a period beyond the next Annual Meeting of the Council.
7. With regard to participation on financial matters, in line with Section 102(3) of the Local Government Act 1972, the procedure rules state that, 'Co-optees will not ...participate in

(the) business of the committee which regulates or controls the finance of the area'. This would preclude co-optees participating on matters such as Wellbeing funding applications for example.

Options

8. Previously the Inner East Community Committee received nominations for co-option from the following Community Leadership Teams (CLT):
 - Burmantofts & Richmond Hill CLT
 - Killingbeck & Seacroft CLT
9. Members are invited to give consideration to the continuation of appointing co-optees to the Community Committee.
10. In doing so, Members are asked to note that, at the time of writing this report, only the Burmantofts & Richmond Hill CLT has met and made nominations. Members are invited to give consideration to the possible appointment of the following nominees as co-opted members of the Community Committee for the duration of the 2016/17 municipal year:

Mr Phil Rone - Burmantofts & Richmond Hill CLT

Mr Robert Field - Burmantofts & Richmond Hill CLT

No formal nominations have been received from the Killingbeck & Seacroft CLT which is yet to meet. Additionally, no formal nominations are likely from either Gipton or Harehills in the absence of a representative body to appoint one.

11. Should the Community Committee confirm that it wishes to continue to appoint co-optees, then it is intended that a further report will be presented to a future meeting as required to formally approve any further nominations received for co-opted members for the remainder of the 2015/16 Municipal Year

Corporate considerations

a. Consultation and engagement

This report provides Community Committee Members with the opportunity to formally consider the possible appointment of co-optees to the Committee for the remainder of the municipal year.

The provision of co-opted representatives on Community Committees enables representatives of the local community to engage in the Committee's decision making processes.

b. Equality and diversity / cohesion and integration

In considering the appointment of co-optees, Members may wish to give consideration to ensuring that any co-options are representative of the neighbourhoods that the Community Committee covers.

c. Council policies and city priorities

Co-opted representation on Community Committees, which enables representatives of the local community to engage in the decision making process is in line with the Council's Policies and City Priorities.

d. Legal implications, access to information and call in

In line with the Council's Executive and Decision Making Procedure Rules, the power to Call In a decision does not extend to those taken by Community Committees.

Conclusion

12. Given the provisions within the Constitution regarding the appointment of co-opted representatives to Community Committees, the Community Committee is invited to determine the appointment of co-optees for the duration of the 2016/17 municipal year.

Recommendations

13. The Community Committee is requested to approve the appointment the following proposed co-optees for the duration of the 2016/17 municipal year, in order to support the work of the Committee.

- Mr Phil Rone - Burmantofts & Richmond Hill CLT
- Mr Robert Field - Burmantofts & Richmond Hill CLT

14. The Community Committee is requested to note the intention to present a report to a future meeting as required to formally approve any further nominations received for co-opted members for the remainder of the 2015/16 Municipal Year

Background information

- **Not Applicable**

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Report of: City Solicitor

Report to: Inner East Community Committee

(Burmantofts & Richmond Hill; Gipton & Harehills and Killingbeck & Seacroft wards)

Report author: Helen Gray (0113 2474355)

Date: 16th June 2016

For decision

Community Committee Appointments 2016/2017

Purpose of report

- 1 The purpose of this report is to invite the Committee to make appointments to the following, as appropriate:-
 - Those Outside Bodies as detailed at Appendix 1;
 - One representative to the Corporate Parenting Board;
 - Community Committee Champions, as listed; and
 - Those Children's Services Cluster Partnerships, also as listed.

Main issues

1. **Outside Bodies**
2. Member Management Committee annually determines which Outside Bodies will be delegated to Community Committees for appointment. Attached at Appendix 1 are those organisations.
3. **Community Committee Champions**
4. The Constitution requires that Community Committees appoint Member 'Champions' in several designated areas. Currently, these areas are: 'Environment & Community Safety'; 'Children's Services'; 'Employment, Skills & Welfare'; and 'Health, Wellbeing & Adult Social Care'.
5. **Children's Services Cluster Partnerships**

6. Previously, Member Management Committee has resolved that the nomination of Elected Member representatives to the local Children's Services Cluster Partnerships be designated as a 'Community & Local Engagement' appointment, and therefore be delegated to Community Committees for determination.

7. **Corporate Parenting Board**

8. In recent years Community Committees have been used as the appropriate principle body by which local Elected Member representatives are appointed to the Corporate Parenting Board.

Options

9. **Outside Bodies**

10. The Community Committee is requested to determine the appointments to those Outside Bodies as detailed within Appendix 1. The Council's Appointments to Outside Bodies Procedure Rules can be made available to Members upon request.
11. The Community Committee should first consider whether it is appropriate for an appointment to be of a specific office holder¹ either by reference to the constitution of the outside body concerned (if available), or in the light of any other circumstances as determined by the Community Committee. Such appointments would then be offered on this basis.
12. Nominations will then be sought for the remaining places, having regard to trying to secure an overall allocation of places which reflects the proportion of Members from each Political Group on the Community Committee as a whole.
13. All appointments are subject to annual change unless otherwise stated within the constitution of the external organisation, which will therefore be reflected on the table at Appendix 1. Each appointment (including in-year replacements) runs for the municipal year, ending at the next Annual Council Meeting.
14. Elected Members will fill all available appointments but it is recognised that Political Groups may not wish to take up vacancies which are made available to them. In such circumstances, vacancies will be notified to the Community Committee and agreement sought as to whether the vacancy will be filled.
15. A vacancy occurring during the municipal year will normally be referred to the Community Committee for an appointment to be made, having regard to the principles described above.
16. Community Committees may review the list of organisations to which they are asked to make appointments at any time and make recommendations to Member Management Committee.
17. Please note, any appointments to those Outside Bodies detailed in Appendix 1 which are made by the Committee at today's meeting are subject to Member Management Committee approving at its first meeting of the municipal year, that arrangements for such appointments remain unchanged and that they continue to be made by this Community Committee.

¹ For example it may be considered necessary or otherwise appropriate to appoint a specific Ward Member

18. **Outside Body Appointments 2016/2017**

19. This year there is one appointment to be made in relation to the following organisation:-

Richmond Hill Elderly Action

Local Housing Advisory Panels

20. Due to changes regarding Elected Member representation on the Local Housing Advisory Panels, a dedicated report on this can be found elsewhere on the agenda.

21. **Community Committee Champions**

22. The Community Committee Champions role aims to provide a local “lead” perspective and further facilitate local democratic accountability; particularly in conjunction with the relevant Executive Member. It is formally defined as covering the following areas:

- To provide local leadership and champion the agenda at the Community Committee.
- To represent the Community Committee at relevant meetings, forums and local partnerships.
- To build links with key services and partners.
- To provide a link between the Community Committee and the Executive Member to ensure local needs are represented, issues are highlighted, best practice is shared and to facilitate local solutions to any issues.
- To maintain an overview of local performance.
- To consult with the Community Committee and represent local views as part of the development and review of policy.

23. As set out in the Constitution, the Community Committee is invited to appoint to the following Community Lead Member roles, in respect of:

- **Environment & Community Safety**
- **Children’s Services**
- **Employment, Skills and Welfare**
- **Health, Wellbeing and Adult Social Care**

24. Given that these roles may need to be tailored to best reflect specific local needs and circumstances, Inner East CC may wish to continue to split two of the roles namely:

- Environment & Community Safety – with one Member focusing on the environment agenda and another on community safety.
- Health, Wellbeing and Adult Social Care – with one Member covering the public health and wellbeing agenda and another focusing upon adult social care.

These roles are reflected in Appendix 1.

25. **Corporate Parenting Board**

26. Under the Children’s Act 1989, all local Councillors are corporate parents, this means they have responsibilities relating to the quality of services for those children who have been taken into care by the local authority (children looked after).

27. Executive Board has previously agreed a clearer framework for the corporate parenting role in Leeds. This included establishing a core group of councillors with a special interest in leading the work on Corporate Parenting - the 'Corporate Parenting Board'. This core group includes representation from each of the 10 Community Committees and takes particular responsibilities relating to influencing, performance monitoring, and governance of those issues and outcomes that affect looked after children.
28. In February 2015, Executive Board approved a report that proposed a number of developments to enhance the Corporate Parenting Board, including a better link to the 'Care Promise' for looked after children and more regular involvement from senior leaders and partners both within and outside of the Council. The Board considers information including fostering services, residential care, looked after children's educational attainment and their voice and influence across the city. Representatives are asked to link back to local looked after children's issues through their Community Committee and champion the importance of effectively supporting those children. This is an important role within the overall framework of support and accountability for looked after children's services. The March 2015 Ofsted report for Leeds highlighted the positive benefits and impact of the Board's work.
29. The Community Committee is asked to appoint one representative to the Corporate Parenting Board for the duration of the 2016/17 municipal year. The Committee may consider it appropriate to combine the role with that of the Committee's Children's Services 'Champion'.
30. It should be noted that membership of the Corporate Parenting Board is encouraged for any Elected Members with a particular interest in the outcomes of looked after children, therefore whilst each Community Committee is asked to appoint one Member (to ensure an even geographic spread), it is possible for additional Members to participate. Therefore, additional Members with a particular interest are advised to approach the Chair of the Corporate Parenting Board.
31. **Children's Services Cluster Partnerships**
32. Clusters are local partnerships that include, amongst others: the Children's Social Work Service, schools, governors, Police, Leeds City Council youth service, Youth Offending Service, Children's Centres, Housing services, third sector, health, local elected members and a senior representative from children's services. Local clusters are key to the Children & Families Trust Board partnership and delivery arrangements.
33. They aim to:
- enable local settings and services to work together effectively to improve outcomes for children, young people and their families;
 - build capacity to improve the delivery of preventative and targeted services to meet local needs;
 - create the conditions for integrated partnership working at locality level;
 - promote the Children & Young People's Plan and the ambition of a child friendly city across the locality.
34. A "well-coordinated locality and cluster approach results in early identification and extensive work with families according to need." (Ofsted report, March 2015).

35. Clusters began life as extended services for schools and have grown to engage a wide range of partners who provide early help and early intervention and prevention. In April 2011, the Children & Families Trust Board and Schools Forum agreed the adoption of a minimum standard for the terms of reference across the cluster partnerships, which included elected members as standing members of the governance group for each partnership.
36. Elected Members also sit alongside a senior leader (Local Authority Partner) from the Children's Services directorate to be part of the Council's representation on each cluster partnership.
37. In June 2013 Member Management Committee delegated the nomination of Elected Member representatives to local Children's Services Cluster partnerships to Community Committees. This was with the aim of establishing a clear formal link between those Committees and Clusters. It was also with the intention of building closer working arrangements to better support the needs children and families across the city.
38. The Committee is invited to nominate Members to each cluster partnership within their area. The table below sets out the suggested numbers, Ward links and current representation as a basis for discussion:

Cluster	Number of Elected Members Suggested	Suggested Community Committee Link	Suggested Ward Link	Current Elected Member Representation
Seacroft Manston	2	East (Inner) <i>East (Outer) (NB SE Area)</i>	1 Seacroft and Killingbeck <i>1 Crossgates and Whinmoor (NB SE Area)</i>	C DOBSON -
Inner East	2	East (Inner)	1 Burmantofts and Richmond Hill 1 Gipton and Harehills	M INGHAM R HARINGTON
CHESS (Chapelton Extended Schools and Services)	2	North East (Inner) East (Inner)	1 Chapel Allerton 1 Gipton and Harehills	- R HARINGTON

Corporate considerations

a. Consultation and engagement

This report facilitates the necessary consultation and engagement with Community Committee Members in respect of appointments to the designated positions and Outside Bodies. Given that the Community Committee is the relevant appointing body, there is no requirement to undertake a public consultation exercise on such matters.

b. Equality and diversity / cohesion and integration

Both the Community Committee Champion roles and the Corporate Parenting role aim to champion, address and monitor issues arising in their respective fields, whilst also providing clear links with the relevant Executive Member, Council officers and

partner agencies. As such, these roles would also look to address any equality, diversity, cohesion or integration issues arising in their specific areas.

Also, Council representation on Outside Bodies and Children's Services Cluster Partnerships will enable those appointed Members to act as a conduit in terms of promoting the Council's policies and priorities. As such, this would potentially include matters relating to equality, diversity, cohesion or integration.

c. Council policies and city priorities

Council representation on, and engagement with those Outside Bodies, partnerships and organisations to which the Community Committee has authority to appoint, is in line with the Council's Policies and City Priorities.

d. Legal implications, access to information and call in

In line with the Council's Executive and Decision Making Procedure Rules, the power to Call In decisions does not extend to those decisions taken by Community Committees.

e. Risk management

In not appointing to those Outside Bodies or Cluster Partnerships listed within the report, there is a risk that the Council's designated representation on such organisations would not be fulfilled.

Conclusion

39. The Community Committee is asked to consider and determine the appointments to those designated Outside Bodies, partnerships and organisations as detailed within the report and appendix.

Recommendations

40. The Community Committee is asked to consider and confirm appointments to the following:-

- (i) The Elected Member representatives to work with the Outside Body identified above and in Appendix 1, or agree any changes to the schedule, having regard to the Appointments to Outside Bodies Procedure Rules, as summarised in this report;
- (ii) Member representatives to those Community Committee Champion roles as listed;
- (iii) Member representatives to the local Children's Services Cluster Partnerships relevant to the Community Committee, as listed; and
- (iv) One Member representative to the Corporate Parenting Board.

Background information

- None

Outside Body	Charity /Trust	No of Places	Review Date	No of places to review	Current appointees	Cllr Y/N	Review Period	Group
Chapeltown Citizens Advice Bureau	Yes	1	Jun-17	1	K Maqsood	Y	3 yearly	Labour
Richmond Hill Elderly Action		1	Jun-17	1	vacancy	Y	Annual	Labour
Local Housing Advisory Panel(s) - Dedicated report on the Member appointment to these bodies can be found elsewhere on the agenda								
		6		5		6		
Number of places	6							
Places held pending review	0							
Places currently filled	6							
Number of places to fill beyond May 15	5							
Number of Members in the Committee Area	9				Percentage of Members on the Committee		Notional Places Allocated	
Labour	9				100		6.00	
Liberal Democrat	0				0		0.00	
Conservative	0				0		0	
Other to list								
Total	9						9	
CLUSTERS								
Seacroft/Manston	1				C Dobson			
Inner East	2				M Ingham w/e Dec 15			
					R Harington			
CHESS	1				R Harington			
CORPORATE CARER	1				M Ingham and C Dobson			
COMMUNITY COMMITTEE CHAMPIONS 15/16								
Childrens Services	1				M Ingham & C Dobson			
Community Safety	1				B Selby			
Environment Services	1				G Hyde			
Employment Skills & welfare	1				R Grahame			
Health & Wellbeing	1				R Harington			
Adult Social Care	1				A Khan			

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Report of: Jill Wildman, Chief Officer Housing Management

Report to: Inner East Community Committee, Burmantofts and Richmond Hill, Gipton and Harehills and Killingbeck and Seacroft Wards.

Report author: Ian Montgomery, Housing Manager – Tenant and Community Involvement 07891 271612

Date: 16 June 2016 For decision

Community Committee nominations to Housing Advisory Panels (HAP)

Purpose of report

1. To seek Ward Councillor nominations from the Community Committee to the 'Inner East' and 'Outer East' Housing Advisory Panels (HAPs)

Main issues

2. There are 11 HAPs across the city, in geographical alignment with Community Committee's, with the exception of the Inner East Community Committee – which is split into two HAPs due to the large number of Council homes.
3. The 'Inner East' HAP includes Gipton and Harehills and Burmantofts and Richmond Hill Wards, and the 'Outer East HAP' covers the same geographical area as the Killingbeck and Seacroft Ward.
4. Ward Members play an important role in helping the panels undertake their wider tenant engagement role, giving insight into the needs of local communities and linking the priorities of the HAP with the Community Committee so that Council and other services work more effectively together.

5. HAP membership currently includes two Elected Members that are nominated by the Community Committees. This has been in place a number years.
6. However, this standard request to all the Community Committees to nominate 2 Ward Members has raised a number of queries due to the variations in the number of wards within each HAP area, and the variation in the number of Council homes within them (see appendix 1)
7. To address this and to adopt a more flexible approach, Community Committees in their June 2016 round of nominations are requested to:
 - a. Nominate up to 1 Ward Member per Ward within the HAP area (with the exception of Outer East which has 1 Ward, where 2 nominations from the same Ward are welcomed should the Community Committee wish to do so).
 - b. To undertake the above on the basis that all nominations are for full members, with HAP voting rights.
 - c. Take into account the number of Council homes in each Ward. For Wards with relatively few Council homes nominations are sought on an optional basis.
8. To reflect the tenant-led nature of the HAPs, and the potential increase in Ward Members for some HAPs, tenant membership, as outlined in the HAP terms of reference, will be adjusted from 10 tenants, up to a possible 12.
9. Council nominations to the panel will continue to help develop local working relationships, especially between the local housing teams, the Tenant and Community Involvement Service and the Area Support Teams. Closer working between these teams and services will also help maximise the opportunities for the joint funding of local projects.

Corporate considerations

9.

a. Consultation and engagement

This report facilitates the necessary consultation and engagement with Community Committee Members in respect of appointments to the designated positions and Outside Bodies. Given that the Community Committee is the relevant appointing body, there is no requirement to undertake a public consultation exercise on such matters

b. Equality and diversity / cohesion and integration

Council representation on Housing Advisory Panels enables those appointed Members to act as a conduit in terms of linking the Council's policies and priorities. It also encourages joint working between services to support local projects; these

would potentially include matters relating to equality, diversity, cohesion or integration.

c. Council policies and city priorities

Council representation on, and engagement with Housing Advisory Panels, to which the Community Committee has authority to appoint, is in line with the Council's Policies and City Priorities.

d. Resources and value for money

Council representation on the HAPs encourages closer working relationships, in particular the opportunities for the joint funding of projects that meet local needs.

e. Legal implications, access to information and call in

In line with the Council's Executive and Decision Making Procedure Rules, the power to Call In decisions does not extend to those decisions taken by Community Committees.

f. Risk management

In not appointing to the HAPs, there is a risk that the Council's designated representation would not be fulfilled and the opportunities and benefits to local tenants and residents not maximised.

Conclusion

10. The Housing Service is seeking nominations to the 'Inner East' and 'Outer East' Housing Advisory Panels. Community Committees are requested to nominate up to 1 Ward Councillor per Ward within the HAP area. The nominations to the HAPs will continue to help the service build positive working relationships with the Committee and to ensure local priorities are reflected in panel activity.

Recommendations

11. The Community Committee is requested to:

- a. Nominate 1 Ward Member from the Burmantofts and Richmond Hill Ward and 1 Ward Member from the Gipton and Harehills Ward for the 'Inner East' HAP.
- b. Nominate at least 1 Ward Member from the Killingbeck and Seacroft Ward for the 'Outer East' HAP and reflecting the single ward for the HAP area, consider nominating 2 Ward Members at the Community Committees discretion.

Background information

- Key functions of Housing Advisory Panels are to:

- Be aware of the needs of local communities and wider Council priorities and use HAP funds to support a range of community and environmental projects that help support these.
- Work with local housing and other Council teams to help review and monitor the delivery of local services and help shape services that meet the local communities needs.
- Support all forms of tenant engagement activity, linking local activities and projects with Communities Teams and other partners. More information is available from www.leeds.gov.uk/hap or from the Tenant and Community Involvement Service, 0113 378 3330 or email housingadvisorypanel@leeds.gov.uk

Appendix 1

HAP	# Homes	Wards	# Homes
Inner East (2 Wards)	7351	Gipton and Harehills	2808
		Burmantofts and Richmond Hill	4543
Inner North East (3 Wards)	3146	Moortown	509
		Roundhay	640
		Chapel Allerton	1997
Inner North West (4 Wards)	6327	Headingley	153
		Weetwood	1396
		Hyde Park and Woodhouse	2264
		Kirkstall	2514
Inner South (3 Wards)	6612	City and Hunslet	1900
		Middleton Park	2245
		Beeston and Holbeck	2467
Inner West (2 Wards)	5748	Bramley and Stanningley	2833
		Armley	2915
Outer East (1 Ward)	4545	Killingbeck and Seacroft	4545
Outer North East (3 Wards)	2458	Harewood	398
		Wetherby	874
		Alwoodley	1186
Outer North West (4 Wards)	3686	Adel and Wharfedale	663
		Guiseley and Rawdon	723
		Horsforth	919
		Otley and Yeadon	1381
Outer South (4 Wards)	4277	Ardsley and Robin Hood	888
		Morley North	957
		Morley South	1125
		Rothwell	1307
Outer South East (4 Wards)	5542	Garforth and Swillington	909
		Kippax and Methley	1168
		Temple Newsam	1573
		Crossgates and Whinmoor	1892
Outer West (3 Wards)	5103	Calverley and Farsley	777
		Pudsey	1732
		Farnley and Wortley	2594

Jan-16

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Report of: Environment and Housing

Report to: Inner East Community Committee – Burmantofts & Richmond Hill, Gipton & Harehills and Killingbeck & Seacroft

Report author: Martyn Long, Interim Service Manager Lettings and Tenancy Management Tel: 07712214341

Date: 16th June 2016

To Note

Lettings Policy Review Consultation Update

Summary of main issues

1. In February 2016, Executive Board agreed to commence consultation on these proposed changes to Housing Leeds' current lettings framework with a view to approving a revised policy in September/October 2016.
2. The consultation commenced with two Elected Member sessions in early March 2016. This has been followed by further consultation with local tenant and resident groups, statutory and voluntary sector partners and individual tenants and residents.
3. The paper provides an update on progress with the consultation to date, and some feedback on the key themes to emerge so far.

Purpose of this report

4. The report sets out the proposals being consulted on to the council's lettings framework, including the development of a tenant transfer list, a review of the lettings policy and a new approach to community lettings policies.
5. The report sets out the proposed consultation process and timescales for implementation of the new policies.

Background

6. The lettings framework is based on the council's legal duties set out in the Housing Act 1996 of meeting housing needs as well as meeting the aspirations of tenants and residents.

7. Demand for council housing outstrips supply. The average waiting time for households who were rehoused in 2014/15 was 48 weeks across all areas of the city, property types and sizes.
8. Currently there are 23,922 (31/03/16) households on the housing register. Approximately 21% (5,901) of customers have assessed housing needs (Band A & B).
9. Around 1 in 6 of the council's 57,000 homes have a local lettings policy attached to them which gives preference to certain groups of applicants for some properties, e.g. local connection preference in some outer lying areas of the city or age restrictions intended to minimise lifestyle clashes in flats. Approximately 4,300 properties are sheltered properties that are primarily let to people aged 60 years and over.
10. As part of the harmonisation programme Housing Leeds has commenced a fundamental review of the local lettings policies to ensure they are fit for purpose and consistently applied across the city. The new approach to developing community lettings policies has been informed by the policies used to let the new build homes delivered through the PFI and Council Housing Growth Programme.
11. In February 2016, Executive Board agreed to commence consultation on these proposed changes to the current lettings framework with a view to approving a revised policy in September/October 2016.

Main issues

12. Housing Leeds has identified the following drivers for change:
 - The majority of the LLPs have been in place for many years and whilst they have been periodically reviewed, there has been little or in some cases, no change.
 - They do not comply with equalities legislation leaving the council open to legal challenge based on discrimination
 - They often rely on the judgement that tenancy behaviour is linked to age, rather than evidence
 - There is inconsistent application of the policies with evidence that they restrict housing opportunities to younger people in some communities and result in concentrations in other areas.
13. Housing Leeds has extended the scope of the local lettings policy review to include the wider lettings framework.
14. The consultation asks for feedback on the following proposals:
15. Introduction of a tenant transfer policy to give greater preference to and reward existing council tenants who have successfully held a secure tenancy as part of our commitment to the social contract and enabling the council to make better use of its housing stock
16. Review of the main lettings policy to mainstream some elements previously covered by local lettings policies – specifically:
 - Use of local connection preference in outer lying areas of the city with low turnover and high demand

- Giving preference to tenants with a good tenancy record
- Conducting home visits to prospective applicants prior to making an offer
- Introducing pre tenancy training for 16 and 17 year olds, and applicants who are unable to demonstrate a good tenancy record
- Using our good neighbour criteria in areas with significant issues of anti-social and criminal behaviour

17. New approach to community lettings policies to replace local lettings policies, with improved links to tenancy management issues in the wider community.

18. To include more proactive marketing of lower demand homes to attract new customer groups, and to encourage people in employment and flat sharing, and to encourage council tenants to downsize to a smaller property or high rise flat, and free up a family council house

19. The consultation commenced with two Elected Member sessions in early March 2016. This has been followed by further consultation with local tenant and resident groups, statutory and voluntary sector partners and individual tenants and residents. We are about a third of the way through the consultation and are currently on track to complete by July 2016.

20. A full timetable for the consultation is below:

Consultation plan	Timescales
Finalise proposals for consultation	Jan / Feb 2016
Executive Board approval to commence consultation	Feb 2016
Political briefings on draft version	March 2016
Public consultation with stakeholders on proposed changes to lettings policy, including tenants / customers	March – July 2016
Collation of responses	July 2016
Proposals to Housing Advisory Board	September 2016
Equality Impact Assessment of proposed changes to lettings policy	July - August 2016
Community Committees	June 2016
Housing and Regeneration Scrutiny Board	July 2016
Housing Advisory Board	September 2016
Executive Board to consider and approve changes	October 2016
Implementation including IT changes, training and promotion of new policy	October – November 2016
Implementation of Community Lettings Policies on Block by Block Basis	From October 2016
Regular Updates to HAB throughout implementation	October 2016 – March 2017

21. In addition to face to face consultation, online survey is available on the council's Talking Point portal, which has been promoted through the Leeds Homes flyer and website, Housing Leeds website, tenant newsletter and via social media.

22. The consultation is currently focusing on the overarching policy framework and changes to individual blocks will be subject to further local consultation with tenants and residents prior to implementation on a phased basis.

23. The consultation will run until July. A full consultation timetable is detailed above. Over the next 6-8 weeks further consultation will be undertaken with:

- VITAL;
- Community Committees;
- YAGI;
- High Rise Group;
- All Housing Advisory Panels;
- Equal Access Group;
- Staff;
- A number of tenant and residents groups facilitated through the tenant involvement team.

24. We will also be further promoting the online survey as widely as possible to gauge the views of both current and prospective tenants. A full summary and outcomes from the consultation will be presented to Housing Advisory Board in September 2016.

Corporate Considerations

Equality and Diversity / Cohesion and Integration

25. A full equality and diversity impact assessment will be completed to identify potential positive and negative impacts of the final recommended changes. This will also consider the impact of the recent High Court case which ruled that Ealing's allocations policy was unlawful – this related to their tenant transfer and employment preference criteria.

Council policies and Best Council Plan

26. The development of community lettings policies supports the council's ambition of being the best city in the UK, which is fair, open and welcoming to all. This links to the best council outcomes of improving the quality of life for residents, particularly those who are vulnerable or in poverty.

Resources and value for money

27. The Council aims to ensure its housing stock is managed efficiently and best use is made of the limited resource, for example, by reducing homelessness and the associated social and financial costs such as temporary accommodation placements.

28. The Council aims to operate an efficient lettings process, to reduce the length of time properties remain empty to ensure the needs of customers in housing need are met, and to increase tenant and resident satisfaction with their homes and neighbourhoods.

Legal Implications, Access to Information and Call In

29. The report is an update paper and is not subject to call in. The Housing Act 1996 requires every local housing authority to have an allocation scheme for determining which customers are prioritised for re-housing, and the procedure to be followed in allocating housing. This covers lettings of Council tenancies made by Housing Leeds and the Belle Isle Tenant Management Organisation (BITMO), and nominations to Registered Social Landlords. The Localism Act and more recent government guidance supports local authorities to consider operating tenant transfer lists alongside their lettings policies. In addition the council will consider the implications of the recent case involving Ealing Council's allocations policy.

Risk Management

30. The report is an update paper. A full risk assessment has been undertaken for the Lettings Policy Review.

Conclusions

31. This report highlights the progress that has been made to date with the consultation on the lettings policy review, and provides some feedback on the key messages emerging from the consultation so far. A full report on the outcome of the consultation and next steps will be presented to the September meeting of Housing Advisory Board, prior to being taken to Executive Board for approval.

Recommendations

1) Members of the Community Committee are asked to comment on the proposals set out in the lettings policy consultation.

Background documents

February 2016 Executive Board paper 'Effective Housing Management and Lettings Framework.'

Appendix 1

List of approved local lettings policies.

Appendix 2

Consultation Survey form.

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Area	Housing office	Address	LLP	type	No. props
Belle Isle	BITMO	Aberfield Drive various flats	35+	age	10
Belle Isle	BITMO	Aberfield Drive various flats	40+ / access only children 10+	age	12
Belle Isle	BITMO	Winrose Drive various flats	keyworkers/employment/local connection	Keyworker	12
Belle Isle	BITMO	Winrose Drive, Winrose Grove, Belle Isle Circus various flats	55+	age	40
Belle Isle	BITMO	Windmill Close	Good neighbour	Good neighbour	16
East	Burmantofts	Lupton Avenue various flats	35+	age	12
East	Burmantofts	St Stephens Road, Rigton Close, Rigton Drive, Nippet Lane various flats	40+/no resident children	age	84
East	Burmantofts	Naseby Grange	55+	age	98
East	Burmantofts	Brignall Croft, Gargrave Court, Scargill Grange	25+/no resident children	age	290
East	Burmantofts	Shakespeare Court, Shakespeare Grange, Shakespeare Towers	35+/no resident children	age	291
East	Chapelton	Button Hill various flats	50+	age	7
East	Chapelton	Town Street Walk various flats	50+	age	10
East	Chapelton	Newton Lodge Close various flats	40+	age	16
East	Chapelton	Potternewton Court	55+/no resident children	age	56
East	Chapelton	Potternewton Heights	45+/no resident children	age	83
East	Gipton	St Albans Approach various flats	50+	age	6
East	Gipton	Buller Grove various flats	50+/no resident children	age	8
East	Gipton	Kimberley Road various flats	55+/no resident children	age	12
East	Gipton	Easterley Mount (12), Easterley Square(2)	50+	age	14
East	Gipton	Pembroke Grange and Pembroke Towers	55+/no resident children	age	84
East	Gipton	Oakland Drive	Local Conn	Local Conn	10
East	Gipton	Denbigh Croft, Denbigh Heights	55+/no resident children	age	90
East	Gipton	Brecon Rise and Brecon Court	55+/no resident children	age	92
East	Gipton	Gipton Gate East, Gipton Gate West	35+/no resident children	age	119

East	Gipton	Briarsdale Heights, Briarsdale Court, Briarsdale Croft	35+/no resident children	age	137
East	Gipton	Highways various flats	35+/children 10+	age	12
East	Gipton	Highways various flats	55+/no resident children	age	118
East	Gipton	Coldcotes Walk various flats	50+	age	8
East	Halton Moor / O'thorpe	Lakeland Court	45+/no resident children	age	58
East	Harewood	Bondgate 2 flats	35+/no resident children	age	2
East	Meanwood	Scott Hall Drive various flats	25+/no resident children	age	22
East	Meanwood	Stonegate Farm Close various flats	40+/no resident children	age	20
East	Moortown	Elmhurst Close various flats	40+/no resident children	age	15
East	Moortown	Saxon Green various flats	40+/no resident children	age	19
East	Moortown	Stonegates various flats	35+/no resident children	age	3
East	Moortown	Stonegates Road various flats	35+/no resident children	age	4
East	Moortown	Leafield Close various flats	40+/no resident children	age	5
East	Moortown	Queenshill Approach various flats	40+	age	6
East	Moortown	Fieldhouse Close various flats	40+	age	7
East	Moortown	Queenshill Drive various flats	40+	age	8
East	Moortown	Stonegate Road various flats	40+	age	11
East	Moortown	Leafield Towers	40+	age	59
East	Moortown	West Park Chase various flats	35+/no resident children	age	4
East	Moortown	Brackenwood Drive various flats	40+/no resident children	age	6
East	Moortown	Chandos Gardens various flats	35+/no resident children	age	12
East	Moortown	Brackenwood Green various flats(odds only)	40+/no resident children	age	12
East	Moortown	Lidgett Towers	30+/no resident children	age	54
East	Moortown	Norfolk House various flats	10+	age	2

East	Moortown	Leatham House various flats	10+	age	2
East	Moortown	Gray House	10+	age	2
East	Moortown	Leaconfield House Wetherby	10+	age	3
East	Moortown	Fairview House Wetherby	10+	age	3
East	Moortown	Birkmyre House	10+	age	3
East	Moortown	Rhodes House Wetherby	10+	age	3
East	Moortown	Hodgson House	10+	age	3
East	Richmond Hill	Saxton Gardens	45+	age	230
East	Seacroft North	Bailey Towers	40+/no resident children	age	60
East	Seacroft North	Brookland Towers	40+	age	60
East	Seacroft North	Seacroft Gate Blocks 1 & 2	40+/no resident children	age	118
East	Seacroft North	Barncroft Court, Grange, Heights, Towers	50+/no resident children	age	178
East	Seacroft South	Hollin Park Mount various flats	40+	age	4
East	Seacroft South	Hollin Park Avenue various flats	40+	age	4
East	Seacroft South	Inglewood Place	25+	age	18
East	Seacroft South	Dib Lane	40+	age	20
East	Seacroft South	Fearnville Close and Fearnville Drive	40+/no resident children	age	21
East	Seacroft South	Inglewood Drive	25+	age	44
East	Seacroft South	Parkway Court	35+/no resident children	age	87
East	Seacroft South	Parkway Grange	35+/no resident children	age	87
East	Seacroft South	Parkway Towers	25+/no resident children	age	98
East	Wetherby	all family houses 2B+	local conn	Local Conn	517
South	Garforth & Kippax	Family type housing	Local Conn	Local Conn	1038
South	Inner team	Cardinal Road, Cardinal Square, Cardinal Walk, Redhall Close, Redhall Crescent, Waincliffe Place	25+	age	83
South	Inner team	Meynell Heights	45+	age	94
South	Inner team	Crescent Towers	45+	age	96
South	Inner team	Beeston Hill and Holbeck new builds	excellent tenancy record 75% / other pref criteria 25%		76
South	Kippax	Various bedsits: Victoria Street, Allerton Bywater and Mount Pleasant Gardens	55+	age	38
South	Morley	Cottingley Heights	25+/no resident children	age	143

South	Morley	Cottingley Towers	25+/no resident children	age	144
South	Morley	Bank Street various flats	45+/no resident children	age	12
South	Morley	Bank Avenue various flats	45+/no resident children	age	45
South	Morley	Glen Grove: various flats	45+	age	8
South	Morley	Beacon Avenue: various flats	45+	age	8
South	Morley	Glen Mount: various flats	45+	age	11
South	Morley	Elmfield House various flats	45+/no resident children	age	12
South	Morley	Elmfield Court various flats	45+/no resident children	age	40
South	Morley	Birch Court various flats	45+/no resident children	age	44
South	Morley	Glen Road: Various flats	45+	age	51
South	Morley	Lewisham Court various flats	45+/no resident children	age	54
South	Rothwell	Lay Garth Place	55+	age	4
South	Rothwell	Carlton Lane	55+	age	4
South	Rothwell	Lay Garth Green	55+	age	12
South	Rothwell	Lay Garth Gardens	55+	age	19
South	Rothwell	Blackburn Court (various 1 bed flats and bedsits)	55+	age	24
South	Rothwell	Family type housing	Local Conn	Local Conn	751
South	Swarcliffe	Sherburn Court	55+	age	82
South	Swarcliffe	Primrose Road	55+	age	6
South	Swarcliffe	Field End	55+	age	10
South	Swarcliffe	Brooksbank Drive	55+	age	20
West	Armley	Town St various flats	30+	age	4
West	Armley	Fearnley Close various flats	40+	age	4
West	Armley	Second Ave various flats	30+	age	5
West	Armley	Tong Road various flats	30+	age	6
West	Armley	First Avenue various flats	30+	age	7
West	Armley	Parliament Place various flats	35+	age	10
West	Armley	Cheltenham St various flats	40+	age	27
West	Armley	Westerly Croft various flats	30+	age	45
West	Armley	Westerly Rise various flats	30+	age	45
West	Armley	Burnsall Gardens various flats	30+	age	46
West	Armley	Burnsall Grange	30+	age	95
West	Armley	Burnsall Croft	40+	age	97
West	Armley	Wortley Heights	35+	age	99
West	Armley	Poplar Court, Poplar Mount	21+	age	182
West	Armley	Wortley Heights, Wortley Towers, Clyde Court, Clyde Grange	Good neighbour	Good neighbour	396
West	Bramley	Flats in Bellmounts(15), Landseers (94), Newlay Lane(3), Rossefield (flats and bedsits)(111), Wellington Grove(16), Ashlea(7), Coal Hills(23), Intake Lane(10), Snowdens (81), Westovers(12), St Catherines(18), Upper Town Street(4)	35+	age	393
West	Bramley	Flats in Baths (12), Fairfield Close(27)	25+	age	39

West	Bramley	Flats in Fernbanks (39), Ganners (109), Langleys (27), Summerfields (71)	30+	age	246
West	Horsforth	Various - Holtdale Avenue, Close, Croft, Drive, Fold, Gardens, Garth, Green, Grove, Lawn, Place, Road, View and Way	Good neighbour	Good neighbour	272
West	Horsforth	Broadwalks (42), Springwell Close (10), Wilkinson Way (19)	40+	age	71
West	Horsforth	Windmill Lane (6)	40+	age	6
West	Kirkstall	Lea Farm Drive, Lea Farm Place, Lea Farm Grove: various flats	Good neighbour	Good neighbour	52
West	Kirkstall	Moor Grange Court	50+	age	58
West	Kirkstall	Iveson Grove various flats	45+	age	31
West	Pudsey	Andrew House (6), Blackett Street (3), Burton Street (12), Durham Court (6), East Court (6), Hainsworth Court (5), Hollin Park Road (8), Oakwell Court (6), Walton Croft (6): various flats	40+	age	52
West	Pudsey	Minster flats, Ripon House (9), Beverley Court (8), Durham Court (6), Lincoln Court (9), York House (9)	55+	age	41
West	Pudsey	New Street Grove (16)15, The Gardens (8)	50+	age	23
West	Pudsey	Acres Hall Avenue (27), Carlisle Road (3), Clifton Court (10), Fartown (8), Harley Rise (16), Highfield Green (16), Highfield Road (4), Lane End(4), Littlemoor Crescent (10), Rutland Court (18), Standale Crescent (8), Swinnow Gardens (4), Swinnow Green (7), Swinnow Road (11), Thorpe Road (16), Victoria Crescent(8), Washington Place (8) Westdale Drive (20), Westdale Grove (17), Westdale Road (12)	30+	age	226
West	Pudsey	Waterloo Road, Marsh View	55+, local connection to Pudsey, preference to Pudsey social housing tenants downsizing	age	8
West	Pudsey	Various: Crimbles Place (16) Claremont Grove (60)	50+	age	76
West	Pudsey	2-48 Chaucer Avenue (23), 1-39 Meadowhurst Gardens (31), 1-20 Mount Tabor Street (20), 21-27 Radcliffe Lane (4), 1-8 St Lawrence Close (8), 1-20 Tofts House Close (18), 31-53 Windmill Hill (12),	50+	age	116

West	Pudsey	Various: Rycroft Court (46), Rycroft Place (46), Rycroft Towers (46)	30+	age	137
West	Wortley	'Amber Cottage' Amberley Road	55+ and LC to Wortley	age	1
West	Wortley	Kitson Close	40+	age	2
West	Wortley	Toft Street	40+	age	2
West	Wortley	Privilege St	40+	age	4
West	Wortley	Privilege St	40+	age	5
West	Wortley	Thornhill Road	40+	age	6
West	Wortley	Hawkhurst Road	40+	age	6
West	Wortley	Amberley Gardens	40+	age	7
West	Wortley	Kitson Gardens	40+	age	8
West	Wortley	Thornhill Place	40+	age	11
West	Wortley	Evelyn Place, Silver Royd Hill, Marsden Street	55+, LC to Wortley, pref to Wortley social housing tenants downsizing	age	16
West	Wortley	Fawcett Gardens	30+	age	23
West	Wortley	Whincover Grange	50+	age	48
West	Wortley	Gamble Hill Croft	30+	age	93
West	Wortley	Addingham Gardens (12), Blackpool Place (4), Branch Road (3), Cow Close Road (7), Lower Wortley Road (5), Whingate Green (12), Gainsborough Place (8), Newton Square (10), Low Moor Side Court (16), Silver Royd Hill (11), Low Moor Side Close (3)	35+	age	91
West	Wortley	Farrow Green (20), Gamble Hill Close (5), Gamble Hill Drive (19), Fawcett Close (12), Silver Royd Close (7), Whincover Close (12), Whincover Bank (3), Whincover Grove (12), Whincover Hill (7)	40+	age	97
West	Wortley	Whincover gardens (40+)	40+	age	3
West	Wortley	Gamble Hill Grange	30+	age	98
West	Wortley	The Heights East and West	30+	age	119
	TOTAL				10125

We want your views on how we let our homes

Housing Leeds manages approximately 57,000 tenancies and makes between 4,500 - 5,000 lettings every year.

1. We are proposing to create a separate **tenant transfer policy** which would allow the council to offer a proportion of available homes to council tenants ahead of other applicants.

This would reward tenants with good tenancy records, help tenants who need to move home and free up council homes for other customers. Do you agree with the proposal to create a separate tenant transfer policy?

2. If we introduce a **tenant transfer quota**, what proportion of properties should be advertised for council tenants?
3. We are proposing that applicants may have a **home visit** before being offered a home. We will check people are paying their rent and looking after their home. Do you agree with the use of home visits?
4. Currently we allocate some family sized homes by giving preference to customers with a **local connection** to the council Ward area. These are in areas with few family homes becoming available, high demand and lack of affordable housing in neighbouring areas. Do you agree we should use local connection in other areas of the city with severe shortages of family sized homes?

5. We currently have a number of **local lettings policies** on flats which give preference to applicants over a certain age eg 40 years and over. Housing Leeds is proposing to reduce the number of these policies over the next 3 years.

Please note this question is about the overall approach to age restrictions. Any changes to existing local lettings policies will be subject to local consultation.

Do you agree that we replace the existing age restrictions with the groups listed below?

Please tick all that apply:

- Home visits / tenancy checks
- Pre-tenancy training where prospective tenants have to attend sessions covering how to manage a council tenancy
- Preference to under occupiers where their move will free up a house for another family
- Preference to people in employment
- None of the groups listed above
- Other groups - please state: _____

You can let us have your comments by completing our survey at www.leeds.gov.uk/LPR2016. The closing date is 19 June 2016.

Your opinions will be taken into account when the revised lettings policy is drawn up.

The final version of the policy will be considered by the council's Executive Board later in the year.

Check the [Housing Leeds Facebook page](#) for further updates and details of consultation events. Details about the changes will be available on the council's website and in the Leeds Homes property flyer and website.

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Report of: Jane Maxwell, East North East Area Leader

Report to: Inner East Community Committee – Burmantofts & Richmond Hill, Gipton & Harehills and Killingbeck & Seacroft

Report author: Neil Young, Area Officer, Tel: 0113 3367629

Date: 16th June 2016

For decision

Wellbeing Report

Purpose of report

1. The purpose of this report is to provide Members of the Inner East Community Committee with details of its Wellbeing budget, including details of any new projects for consideration.

Main issues

2. This report provides Elected Members with an update on the current position of the capital and revenue budget for the Inner East Community Committee
3. Applications for funding, both revenue and capital, are included in the report for Member's consideration.

Options

Decisions taken by delegated authority since the last community committee

4. The last community committee that sat on 24th March 2016 was inquorate due to there being no elected member representation from the Gipton & Harehills ward. Certain financial decisions could therefore not be taken by the committee on the night. Following the community committee, these decisions were taken by delegated authority and the documentation for this process can be viewed as Appendix 1.

New Revenue Projects for Consideration from 2016/17 budget

5. The following funding applications have been received since the date of the last Community Committee;
6. **Project:** Inner East Community Hero's Celebration Event
Organisation: Communities Team ENE
Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft
Amount applied for: £1,500
Projected year of spend: 2016/17
7. **Project:** Lark in the Park
Organisation: Community Unity
Wards affected: Burmantofts & Richmond Hill
Amount applied for: £2,000
Projected year of spend: 2016/17
8. **Project:** Gipton Gala
Organisation: Gipton Together
Wards affected: Gipton & Harehills
Amount applied for: £1,000
Projected year of spend: 2016/17
9. **Project:** Killingbeck Fruits, Foods and Flowers – The Snail
Organisation: Hyde Park Source
Wards affected: Killingbeck & Seacroft
Amount applied for: £10,000
Projected year of spend: 2016/17
10. **Project:** Community Participation & Learning 2016/17
Organisation: Leeds Irish Arts Foundation
Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft
Amount applied for: £2,400
Projected year of spend: 2016/17
11. **Project:** Space For Me To Grow
Organisation: Leeds Mencap
Wards affected: Burmantofts & Richmond Hill
Amount applied for: £1,000
Projected year of spend: 2016/17
12. **Project:** Life For You
Organisation: New Testament Church of God
Wards affected: Gipton & Harehills
Amount applied for: £4,200
Projected year of spend: 2016/17
13. **Project:** Planting of Lincoln Green Flowerbeds
Organisation: Communities Team ENE
Wards affected: Burmantofts & Richmond Hill
Amount applied for: £1,690

Projected year of spend: 2016/17

14. **Project:** Seacroft Gala

Organisation: Seacroft Gala Committee

Wards affected: Killingbeck & Seacroft

Amount applied for: £1,580

Projected year of spend: 2016/17

15. **Project:** St Agnes Hall Kitchen Refurbishment

Organisation: St Agnes' Church

Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills

Amount applied for: £1,985

Projected year of spend: 2016/17

16. **Project:** Burmantofts Gala

Organisation: Burmantofts Gala Committee

Wards affected: Burmantofts & Richmond Hill

Amount applied for: £2,000

Projected year of spend: 2016/17

17. **Project:** Harehills Festival

Organisation: Communities Team ENE

Wards affected: Gipton & Harehills

Amount applied for: £2,000

Projected year of spend: 2016/17

18. **Project:** Youth Inclusion Project

Organisation: BARCA

Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft

Amount applied for: £2,666

Projected year of spend: 2016/17

19. **Project:** Fearnville Bowling - Petanque

Organisation: Fearnville Bowling Club

Wards affected: Gipton & Harehills, Killingbeck & Seacroft

Amount applied for: £1,750

Projected year of spend: 2016/17

20. **Project:** Booklet for 2016 Summer Holiday Activity Programme

Organisation: Communities Team ENE

Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills

Amount applied for: £1,000

Projected year of spend: 2016/17

21. **Project:** Inner East Community Dance and Health Programme

Organisation: DAZL

Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft

Amount applied for: £3,800

Projected year of spend: 2016/17

Topsliced Revenue Projects for 2016/17 (approved via the 2016/17 budget)

22. **Project:** Neighbourhood Improvement Officer Posts
Organisation: Communities Team ENE
Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft
Amount approved: £81,000
Projected year of spend: 2016/17
23. **Project:** Small Grants for Inner East Area
Organisation: Communities Team ENE
Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft
Amount approved: £14,000
Projected year of spend: 2016/17
24. **Project:** Supporting Neighbourhood Management – Tasking Pots for Inner East
Organisation: Communities Team ENE
Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft
Amount approved: £15,000
Projected year of spend: 2016/17
25. **Project:** Inner East Community Engagement
Organisation: Communities Team ENE
Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft
Amount approved: £3,000
Projected year of spend: 2016/17
26. **Project:** CCTV in Burmantofts & Richmond Hill and Killingbeck & Seacroft
Organisation: Communities Team ENE
Wards affected: Burmantofts & Richmond Hill, Killingbeck & Seacroft
Amount approved: £14,167
Projected year of spend: 2016/17
27. **Project:** Festive Lights for Cross Gates and Roundhay Road
Organisation: Leeds Lights and Communities Team
Wards affected: Gipton & Harehills, Killingbeck & Seacroft
Amount approved: £3,300
Projected year of spend: 2016/17

New Youth Activity Fund applications for consideration from 2016/17 budget

28. **Project:** Ramadan Youth Sessions
Organisation: CATCH
Wards affected: Gipton & Harehills
Amount requested: £4,710
Projected Year of Spend: 2016/17

- 29. Project:** Seacroft Children and Young People Day
Organisation: Communities Team ENE
Wards affected: Killingbeck & Seacroft
Amount requested: £2,000
Projected Year of Spend: 2016/17
- 30. Project:** Eastern European Girls Group
Organisation: Getaway Girls
Wards affected: Gipton & Harehills
Amount requested: £2,550
Projected Year of Spend: 2016/17
- 31. Project:** Next Generation
Organisation: Heads Together Productions
Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft
Amount requested: £2,768
Projected Year of Spend: 2016/17
- 32. Project:** Summer Film Camp
Organisation: Lifeforce Productions and Community Unity
Wards affected: Burmantofts & Richmond Hill
Amount requested: £4,355
Projected Year of Spend: 2016/17
- 33. Project:** Pop-up Activity Camp with Swimming and Water Safety Lessons
Organisation: Leeds City Council, Sports & Active Lifestyles
Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft
Amount requested: £4,687
Projected Year of Spend: 2016/17
- 34. Project:** Pop-up Sports Club – Burmantofts & Richmond Hill and Killingbeck & Seacroft
Organisation: Leeds City Council, Sports & Active Lifestyles
Wards affected: Burmantofts & Richmond Hill, Killingbeck & Seacroft
Amount requested: £3,233
Projected Year of Spend: 2016/17
- 35. Project:** Pop-up Sports Club – Harehills
Organisation: Leeds City Council, Sports & Active Lifestyles
Wards affected: Gipton & Harehills
Amount requested: £10,922
Projected Year of Spend: 2016/17
- 36. Project:** Out of School Summer Activities
Organisation: Leeds City Council, Youth Service

Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft

Amount requested: £12,680

Projected Year of Spend: 2016/17

37. Project: Bicycle Build Work Shop

Organisation: Opportunities Inspired Learning

Wards affected: Killingbeck & Seacroft

Amount requested: £1,500

Projected Year of Spend: 2016/17

38. Project: Gipton & Harehills Soccer Project

Organisation: Street Work Soccer

Wards affected: Gipton & Harehills

Amount requested: £11,360

Projected Year of Spend: 2016/17

39. Project: Football Coaching and Summer Skills Camp – Burmantofts & Richmond Hill

Organisation: Street Work Soccer

Wards affected: Burmantofts & Richmond Hill

Amount requested: £1,920

Projected Year of Spend: 2016/17

40. Project: Football Coaching and Summer Skills Camp – Gipton

Organisation: Street Work Soccer

Wards affected: Gipton & Harehills

Amount requested: £1,920

Projected Year of Spend: 2016/17

41. Project: Football Coaching and Summer Skills Camp – Killingbeck & Seacroft

Organisation: Street Work Soccer

Wards affected: Killingbeck & Seacroft

Amount requested: £1,920

Projected Year of Spend: 2016/17

42. Project: Friday Night Hub, After School Club and Soccer Camp – Killingbeck & Seacroft

Organisation: Street Work Soccer

Wards affected: Killingbeck & Seacroft

Amount requested: £18,520

Projected Year of Spend: 2016/17

43. Project: Richmond Hill Summer Activities

Organisation: Zest Health for Life

Wards affected: Burmantofts & Richmond Hill

Amount requested: £2,971

Projected Year of Spend: 2016/17

44. Project: Youth Projects for Boys and Girls
Organisation: Zest Health for Life
Wards affected: Burmantofts & Richmond Hill
Amount requested: £2,394
Projected Year of Spend: 2016/17

45. Project: Mini Breeze Event
Organisation: Breeze Leeds
Wards affected: Inner East
Amount requested: £3,845
Projected Year of Spend: 2016/17

Corporate considerations

46. Wellbeing funding is used to support the annual priorities agreed by Elected Members at the March meeting of the Inner East Community Committee. The annual priorities support the Council's Vision for Leeds 2011 to 2030 and Best Council Plan 2013-17
47. Youth Activity Funding supports the Children and Young People's plan outcome – 'Children and Young People Have Fun Growing Up'.

Sometimes decisions need to be made between formal meetings of the Community Committee and therefore the Area Leaders have delegated authority from the Assistant Chief Executive (Citizens and Communities) to approve spend outside of the Community Committee cycle. All delegated decisions are taken within an appropriate governance framework and must satisfy the following conditions:

- a. consultation must be undertaken with all committee/relevant ward members prior to a delegated decision being taken;
 - b. a delegated decision must have support from a majority of the Community Committee Elected Members represented on the committee (or in the case of funds delegated by a Community Committee to individual wards, a majority of the ward councillors), and;
 - c. details of any decisions taken under such delegated authority will be reported to the next available Community Committee meeting for Members' information
48. The Community Committee, supported by the Communities Team ENE, has delegated responsibility for taking of decisions and monitoring of activity relating to utilisation of capital and revenue Wellbeing budgets (including the Youth Activity Fund) within the framework of the Council's Constitution (Part 3, Section 3D) and in accordance with the Local Government Act 2000
49. In line with the Council's Executive and Decision Making Procedure Rules, agreed at Full Council May 2012, all decisions taken by Community Committees are not eligible for Call In.
50. There is no exempt or confidential information in this report.

Conclusion

51. The Wellbeing fund provides financial support for projects in the Inner East area which support the annual priorities of the Community Committee. For 2016/17, the Inner East Community Committee has six key priorities, highlighted below:

- Projects that seek to promote diversity, encourage community cohesion and address language barriers
- Projects that seek to tackle issues associated with child poverty
- Projects that seek to get residents into employment, training, volunteering opportunities or learn new skills
- Projects that seek to address both physical and mental health issues that affect residents in Inner East Leeds
- Projects that seek to improve the environment for local residents
- Projects that seek to reduce levels of domestic violence in Inner East Leeds

52. During the period since the previous Inner East Community Committee, 17 new Wellbeing applications have been received along with 18 Youth Activity Fund applications. These are all subject to the consideration of elected members of the Inner East Community Committee.

Recommendations

Members are asked to:

53. Note the spend to date and current balances for the 2015/16 financial year (see **Appendix A**).

54. Consider the Wellbeing applications received since the previous Inner East Community Committee

55. Consider the Youth Activity Fund applications received since the previous Inner East Community Committee

56. Note the Revenue projects topsliced from the 2016/17 budget (previously reported to the community committee on 24th March 2016)

Background information

Revenue

- Each of the ten Community Committees receives an annual allocation of revenue funding. The amount of funding for each Community Committee is determined by a formula based on 50% population and 50% deprivation in each area, which has been previously agreed by the Council's Executive Board.
- It has been agreed that the revenue wellbeing budget for this Community Committee for 2016/17 is £192,510. Carryover of both uncommitted and committed revenue funds from 2015/16 has also continued as well as any underspends. The total budget for 2016/17 is £278,601. It must be noted by the Community Committee that this figure includes schemes approved and ongoing from 2015/16 which are carried forward to be paid.

- As agreed at the March 2016 meeting of the Inner East Community Committee, once the agreed topsliced projects are removed the remaining budget will be split three ways between the wards. The amount available for each ward to spend in 2016/17 as well as the amounts remaining per ward is detailed in **Appendix A**.
- Wellbeing fund applications are considered at the relevant Ward Member meetings, wherever possible, for Elected Members recommendations prior to the Community Committee meeting.

Small Grants

- Community organisations can apply for a small grant to support small scale projects in the community. A maximum of one grant of up to £500 can be awarded to any one group in any financial year, to enable as many groups as possible to benefit. These are approved by Councillors outside of the Community Committee meeting and are funded from a small grant pot set aside by Elected Members from their Ward allocation.
- Details of small grants that have been approved so far in 2015/16 are contained in **Appendix A**.

Community Engagement

- The Inner East Community Committee approved an amount of £3,000 at its March 2016 meeting to spend on community engagement activities. This allocation is split equally between the three Wards.
- The funds are to be spent on room hire, refreshment and stationary costs associated with community meetings.

Crime and Grime Tasking

- Each of the priority neighbourhoods in the Inner East area has a multi-agency tasking team which focuses on tackling crime, anti-social behaviour and environmental problems. Ward members have set aside a portion of their Ward allocation to support the work of these teams; this pot is managed by the Area Support Team.
- Details of the expenditure against this budget in 2016/17 are contained in **Appendix A**

Project Monitoring Update

- Projects which are awarded wellbeing funding are required to submit project monitoring returns giving details of what the project has achieved. These are circulated to ward members as and when they are received.

Capital Receipts Programme

- The establishment of a Capital Receipts Incentive Scheme (CRIS) was approved by Executive Board in October 2011. The key feature of the scheme is that 20% of each receipt generated will be retained locally for re-investment, subject to maximum per receipt of £100k, with 15% retained by the respective Ward – via the existing Ward Based Initiative Scheme - and 5% pooled across the Council and distributed to Wards on the basis of need.

- Details of the current balance of Capital Wellbeing funding are shown in **Appendix A**. Future allocations will take place on a quarterly basis following regular update reports to Executive Board. As agreed previously by the Inner East Community Committee, all new allocations are to be divided equally between the three Wards.

Youth Activity Fund

- For 2016/17, the Community Committee has been allocated £61,300 of Youth Activity Funding (YAF). This pot of money is specifically ring-fenced for universal youth activity related projects for 8-17 year olds.
- As agreed previously by the Community Committee, all new allocations are to be divided equally between the three Wards. Details of the current balance of Youth Activity Fund (YAF) are shown in **Appendix A**.

Funding / Spend Items	Burmantofts & Richmond Hill	Gipton & Harehills	Killingbeck & Seacroft	Total
Wellbeing Balance b/f 2015/16	£ 32,221.98	£ 40,074.82	£ 47,214.45	£ 119,511.25
Wellbeing New Allocation for 2016/17	£ 64,170.00	£ 64,170.00	£ 64,170.00	£ 192,510.00
Total Wellbeing Spend	£ 96,391.98	£ 104,244.82	£ 111,384.45	<u>£ 312,021.25</u>
2015-16 approved b/f for paying in 2016/17	£ 3,474.71	£ 12,190.75	£ 17,754.66	£ 33,420.12
amount budget available for schemes 2016/17	£ 92,917.27	£ 92,054.07	£ 93,629.79	<u>£ 278,601.13</u>

	Burmantofts & Richmond Hill	Gipton & Harehills	Killingbeck & Seacroft	Total	Priority key
2015/16 Projects (b/f)					
IE.13.35.LG Kentmere Community Centre IT	£ -	£ -	£ 4,125.76	£ 4,125.76	
IE.14.40.LG NEETS Project	£ -	£ -	£ 1,667.50	£ 1,667.50	
IE.14.43.LG Super Saturday	£ -	£ 954.25	£ -	£ 954.25	
IE.15.06.LG Opportunity Shop: Gipton, Harehills & Seacroft	£ -	£ 8,000.00	£ 8,000.00	£ 16,000.00	
IE.15.18.LG Al-Khidmat Centre	£ -	£ 2,500.00	£ -	£ 2,500.00	
IE.15.23.LG Money Buddies	£ 736.50	£ 736.50	£ -	£ 1,473.00	
IE.15.27.LG Tea Time Club & Job Club	£ 1,738.21	£ -	£ -	£ 1,738.21	
IE.15.28.LG Digital Passport	£ -	£ -	£ 3,961.40	£ 3,961.40	
IE.15.29.LG I-smile Café	£ 1,000.00	£ -	£ -	£ 1,000.00	

Total of schemes approved in 2015-16	£ 3,474.71	£ 12,190.75	£ 17,754.66	£ 33,420.12
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	Burmantofts & Richmond Hill	Gipton & Harehills	Killingbeck & Seacroft	Total	Priority key
2016/17 Projects Approved					
IE.16.01.LG Neighbourhood Area Officers	£ 27,000.00	£ 27,000.00	£ 27,000.00	£ 81,000.00	
IE.16.02.LG Small Grants	£ 5,000.00	£ 5,000.00	£ 4,000.00	£ 14,000.00	
IE.16.03.LG Tasking	£ 5,000.00	£ 4,000.00	£ 6,000.00	£ 15,000.00	
IE.16.04.LG Community Engagement	£ 1,000.00	£ 1,000.00	£ 1,000.00	£ 3,000.00	
IE.16.05.LG Inner East CCTV	£ 5,333.00	£ 5,333.00	£ 5,334.00	£ 16,000.00	
IE.16.06.LG Festive Lights	£ -	£ 2,800.00	£ 500.00	£ 3,300.00	
IE.14.23.SG Income from SG cancelled (National Citizen Service)	-£ 153.97	-£ 153.98	-£ 153.97	-£ 461.92	

Total of schemes approved in 2016-17	£ 43,179.03	£ 44,979.02	£ 43,680.03	£ 131,838.08
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Total Spend for 2016-17 (incl b/f schemes from 2015-16)	£ 46,653.74	£ 57,169.77	£ 61,434.69	<u>£ 165,258.20</u>
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Total Budget Available for projects 2016-17	£ 96,391.98	£ 104,244.82	£ 111,384.45	<u>£ 312,021.25</u>
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Remaining Budget Unallocated	£ 49,738.24	£ 47,075.05	£ 49,949.76	<u>£ 146,763.05</u>
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Funding / Spend Items	Burmantofts & Richmond Hill	Gipton & Harehills	Killingbeck & Seacroft	Total
Balance Brought Forward from 2015-16	£ 13,554.25	£ 17.25	£ 280.43	£ 13,851.93
New Allocation for 2016-17	£ 20,434.00	£ 20,433.00	£ 20,433.00	£ 61,300.00
Total available (inc b/f bal) for schemes in 2016-17	£ 33,988.25	£ 20,450.25	£ 20,713.43	£ 75,151.93
Schemes approved 2015-16 to be delivered in 2016-17	£ 11,795.00	£ -	£ -	£ 11,795.00
Total Available for New Schemes 2016-17	£ 22,193.25	£ 20,450.25	£ 20,713.43	£ 63,356.93

IE.15.23.YF
IE.15.24.YF

2015/16 Projects (b/f)	Burmantofts & Richmond Hill	Gipton & Harehills	Killingbeck & Seacroft	Total
Football coaching and skills summer camp - BRH	£ 9,800.00	£ -	£ -	£ 9,800.00
Physical Activity Project	£ 1,995.00	£ -	£ -	£ 1,995.00
Total of Schemes Approved brought forward 2015-16	£ 11,795.00	£ -	£ -	£ 11,795.00

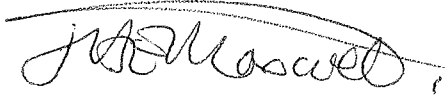
PROJECTS 2016/17	Burmantofts & Richmond Hill	Gipton & Harehills	Killingbeck & Seacroft	Total
#N/A	#N/A	#N/A	#N/A	#N/A
Total 2016/17 Projects	#N/A	#N/A	#N/A	#N/A
Total Spend for 2016-17 (incl b/f schemes from 2015-16)	#N/A	#N/A	#N/A	#N/A
Total Budget Available for projects 2016-17	£ 33,988.25	£ 20,450.25	£ 20,713.43	£ 75,151.93
Remaining Budget Unallocated	#N/A	#N/A	#N/A	#N/A

DELEGATED DECISION NOTIFICATION

This form is used both to give notice of an officer's intention to make a Key decision and to record any delegated decision which has been taken. The decision set out on this form therefore reflects the decision that it is intended will be made, or that has been made. Although set out in the past tense a decision for which notice is being given may be subject to amendment or withdrawal.

LEAD DIRECTOR ⁱ :	Chief Officer (Communities)								
SUBJECT ⁱⁱ :	Inner East Community Committee Wellbeing Report and Budget for 2016/17								
DECISION DETAILS ⁱⁱⁱ :	<p>To approve the recommendations from the attached report tabled at the Inner East Community Committee on 24th March 2016 relating to revenue spend from the 2016/17 budget.</p> <p>The Inner East Community Committee that sat on 24th March was inquorate due to there being no elected member representation from the Gipton & Harehills ward. This DDN is therefore to approve the some of the report recommendations which could not be formally adopted at the community committee meeting.</p> <p>Specifically, this DNN is to approve recommendations 2 and 6 from the 'Wellbeing Report and Budget for 2016/17' (attached), which are:</p> <ul style="list-style-type: none"> • Consider the following project proposals and approve, where appropriate, the amount of Wellbeing Revenue from 2015/16 to be awarded (Sheet 1) <table style="width: 100%; border: none;"> <tr> <td style="padding-left: 40px;">Community Voices, Radio Asian Fever CIC*</td> <td style="text-align: right;">£5,000</td> </tr> <tr> <td style="padding-left: 40px;">Stoney Rock Lane Knee Rail</td> <td style="text-align: right;">£3,500</td> </tr> <tr> <td style="padding-left: 40px;">The 'Up Our Street' Project, Better Leeds Communities</td> <td style="text-align: right;">£3,754</td> </tr> </table> <ul style="list-style-type: none"> • Consider the following project proposals and approve, where appropriate, the amount of Wellbeing Revenue from 2016/17 to be awarded: <table style="width: 100%; border: none;"> <tr> <td style="padding-left: 40px;">Staffing neighbourhood improvement activity</td> <td style="text-align: right;">£81,000</td> </tr> </table>	Community Voices, Radio Asian Fever CIC*	£5,000	Stoney Rock Lane Knee Rail	£3,500	The 'Up Our Street' Project, Better Leeds Communities	£3,754	Staffing neighbourhood improvement activity	£81,000
Community Voices, Radio Asian Fever CIC*	£5,000								
Stoney Rock Lane Knee Rail	£3,500								
The 'Up Our Street' Project, Better Leeds Communities	£3,754								
Staffing neighbourhood improvement activity	£81,000								

	<p style="text-align: right;">Inner East CCTV for 2016/17 £16,000</p> <p style="text-align: right;">Inner East Community Engagement budget £3,000</p> <p>In taking the decision, the Chief Officer notes that the Inner East Community Committee held 24th March 2016 supported the recommendations of the attached report.</p> <p>*Please also note that Gipton & Harehills ward members who were absent at the Community Committee meeting were previously consulted on each of the two recommendations via a combination of Ward Member Meetings and email (Evidential documents attached: 1. Minutes from the Gipton & Harehills ward member meeting, 19th January 2016; 2. Email to all Inner East members, 17th March 2016).</p>
TYPE OF DECISION:	<input type="checkbox"/> Council function (not subject to call-in) <input type="checkbox"/> Executive decision (Key) Is the decision eligible for call-in? ^{iv} <input type="checkbox"/> Yes <input type="checkbox"/> No Is the decision exempt from call-in? ^v <input type="checkbox"/> Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> Executive decision (Significant Operational ^{vi} – not subject to call-in)
	<input type="checkbox"/> Admin Decision
NOTICE ^{vii} / CALL-IN (KEY DECISIONS ONLY):	Date the decision was published in the List of Forthcoming Key Decisions: N/A If not on the List of Forthcoming Key Decisions for at least 28 clear days, the reason why it would be impracticable to delay the decision:- N/A If exempt from call-in, the reason why call-in would prejudice the interests of the Council or the public:- N/A
AFFECTED WARDS:	Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft
DETAILS OF CONSULTATION UNDERTAKEN:	Executive Member Date consulted: Interest disclosed? ^{viii} <input type="checkbox"/> Yes (Date of dispensation:) <input type="checkbox"/> No

	Ward Councillor	Date consulted:	Interest disclosed? <input type="checkbox"/> Yes (Date of dispensation:) <input type="checkbox"/> No
	Others ^{ix} Inner East Community Committee	Date consulted: 24 th March 2016	Interest disclosed? <input type="checkbox"/> Yes (Date of dispensation:) <input checked="" type="checkbox"/> No
CAPITAL INJECTION APPROVAL REQUIRED:	Injection approval required? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (If yes, you must complete the Approval box below)		
CAPITAL INJECTION APPROVAL	(Name:) (Title:)	Capital Scheme Number: XXXXX / XXX / XXX	Date:
IMPLEMENTATION (KEY DECISIONS ONLY)	Officer accountable for implementation Timescales for implementation ^x		
CONTACT PERSON:	Neil Young (Area Officer)	Telephone number ^{xi} : 0113 2267629	
DECISION MAKER / AUTHORISED SIGNATORY ^{xii} :	Jane Maxwell (Area Leader ENE)	Date: 12 th April 2016 	

ⁱ The Leader of the Council may also make executive decisions and should be specified as the Lead Director where appropriate.

ⁱⁱ A brief title should be inserted here. If the decision is Key and has appeared on the List of Forthcoming Key Decisions, the title of the decision should be the same as that used in the List.

ⁱⁱⁱ Brief details of the decision should be inserted. This note must set out the substance of the decision, options considered and the reason for deciding on the chosen option, although care must be taken not to disclose any confidential or exempt information.

^{iv} See the Executive and Decision Making Procedure Rules for eligibility. The decision will not be eligible for call-in if it has already been subject to call-in i.e. considered by the relevant Scrutiny Board. This includes a decision which has been modified by the decision maker following a recommendation by a Scrutiny Board after call-in of the earlier decision.

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- ^v If the decision is exempt from call-in a reason must be provided in the 'Notice / Call-In' box and in the report. The call-in period expires at 5pm on the 5th working day after publication. Scrutiny Support will notify decision makers of matters called-in no later than 12 noon on the 6th working day.
- ^{vi} If the decision would have been a Key decision but for an exception set out in Article 13.2.1, please refer to the connected Key decision in the decision details (either by the title or the reference number).
- ^{vii} All Key decisions should appear on the List of Forthcoming Key Decisions for 28 clear days before the decision can be taken. If 28 clear days' notice has not been provided, a reason must be provided here.
- ^{viii} No Member having a disclosable pecuniary interest or officer having an interest in any matter (whether pecuniary or otherwise required to be declared) should take a decision in relation to that matter. Other interests of a non-disqualifying nature should be recorded here. Any dispensation in place in relation to the matter should also be recorded here.
- ^{ix} This may include other elected Members, officers, stakeholders and the local community.
- ^x Please include proposed timescales for commencement and / or completion of implementation as appropriate.
- ^{xi} Please insert a complete telephone number whether land line or mobile, rather than an extension number so that you can be contacted from outside the Council.
- ^{xii} The signatory must be duly authorised by the Lead Director to make a decision in accordance with the relevant sub-delegation scheme. It is not acceptable for the signature to be 'pp' for the authorised signatory. For Key decisions only, the date of the authorised signature signifies that, at the time, the officer was content that the decision should be taken. However, should representations be received following public availability of reports the signatory will consider the effect which such representations should have on the final decision.



Report of: Jane Maxwell, East North East Area Leader

Report to: Inner East Community Committee – Burmantofts & Richmond Hill, Gipton & Harehills. Killingbeck & Seacroft wards

Report author: Neil Young, Area Officer, Tel: 0113 3367629

Date: 16th June 2016

For Decision

Community Committee Update Report

Purpose of report

This report provides an update on the work programme of the Inner East Community Committee, its recent successes and current challenges.

Main issues

1. Since the last Community Committee, work has progressed in a number of areas, including via ward member meetings and the local Neighbourhood Improvement Partnerships.

Neighbourhood Improvement Partnerships

2. Across the East North East area, a more robust neighbourhood improvement framework is being established. This includes the formation of local Neighbourhood Improvement Partnerships, building on the previous neighbourhood management model and providing the opportunity to target smaller neighbourhoods where there is a need to accelerate progress.
3. Each of the three Neighbourhood Improvement Partnerships (NIPs) has met since the last community committee to finalise their respective action plans and to agree some key priorities to pursue going forward. Each of the meetings have been well attended with key contributions being made by partners. Those meetings conclude the priority setting stage of the NIP process and the next phase will focus on the implementation of the priorities of the action plans to deliver tangible outcomes.
4. The inaugural meeting of the Inner East Neighbourhood Improvement Board - which oversees the work of the various Neighbourhood Improvement Partnerships - took

place on 8th March. At that meeting, terms of reference were agreed for the board going forward. Also agreed were three over-arching priorities for the board, which are; the “Where I live” agenda and civic pride, to improve communications around issues like language barriers, signposting and engagement with young people, and private sector housing. The board also agreed to support the work programmes of the Neighbourhood Improvement Partnerships.

5. The second meeting of the Inner East Neighbourhood Improvement Board is anticipated to take place in June. Details of this meeting will be reported to the next Inner East Community Committee in September.

Community Champions

6. Work is ongoing to develop the role of the Community Champions for Inner East. Community Champions support the work of the sub groups as well as working with their parent department to support work within their portfolio.
7. One of the pieces of work that has been created and consolidated since the last community committee is the Children and Young People’s subgroup, chaired by the community champion for children and young people. The group has met on two occasions since the last community committee, primarily to consider and make decisions regarding applications for Youth Activity Funding for projects to be delivered during the school summer holidays this year.
8. The group was tasked with assessing 18 funding applications that were received and managing their £83,000 combined value within the £61,000 Youth Activity Fund budget for the year. The task was a challenging one, given the disparity between the funding available and the demand. However, there were significant positives to report regarding this process, including the ability of the group to be able to make decisions on activities across ward boundaries to ensure that there is an equal spread of activities and activity type across the Inner East. Information about the applications received can be found in the Wellbeing Report. Terms of reference for the the subgroup will be drafted and the group will continue to meet throughout the year to discuss key themes within the portfolio.

Community Committee Performance Management Framework

9. A new performance management framework has been developed to help drive forward the priorities and achieve defined and measurable outputs from the community committee meetings. An action tracker document has been created for this purpose and is attached at Appendix 1. It provides a review of all agreed community committee actions, including those established in the community committee workshop sessions.

Community Events

10. Plans for the second phase of the Town and District Centre improvements for Harehills are developing well with elected members having recently been consulted

on plans for two 'Welcome to Harehills' signs, hanging baskets and the proposed art sculpture for which is currently being considered for the grounds of the Compton Centre. In consultation with elected members, a mini launch event will be planned to coincide with the unveiling of the first set of lamppost banners which have been designed by children from three local primary schools. 16 lamppost banners will be displayed in the first phase of the rollout, with the remaining 16 to be put up later in the year to mark the completion of the project. It is anticipated that the launch event will take place in June or July.

11. On the evening of 2nd June, the Communities Team and Inner East elected members hosted a Community Heroes event at the Banqueting Hall in the Civic Hall. The event was an invitation-only occasion bringing together community groups and third sector organisations operating in Inner East Leeds in celebration of the invaluable work that the groups contribute to. Over 120 guests from over 50 different organisations were treated to a buffet dinner and speeches from the community committee chair and the Lord Mayor. The event was an important way for the community committee to express its thanks and appreciation for the role the third sector play in the local community.



Communications & Social Media

12. The Communities Team ENE have continued to use the Inner East Community Committee Facebook pages to promote the work of the committee as well as advertising community events and local opportunities. At the time of writing, the Inner East Community Committee Facebook pages had been "liked" by 304 people, an

increase from 251 at the time of the last Community Committee in March 2016. The Facebook pages continue to be an important communications tool between the council and local residents and services and work is ongoing as to how this resource can be further utilised.

Challenges and Opportunities

13. As part of the Council's programme of events and activities to mark the centenary of the First World War there are plans for buglers from the Pals Battalions to play the "Last Stand" at various location across the city in unison at 7:30am on 1st July. There is an opportunity for the Inner East to share in the occasion and to have the Pals Battalion perform in a location within the Inner East boundary. Members have been approached to make suggestions about where this location could be and these have been fed back to the Communities Team (Central) who are coordinating the events.
14. Previous reports of this type have made reference to an Inner East Leeds European funding bid around Community Led Local Development (CLLD). The bid is for the ESIF and ESF funding strands which are primarily used to support employment growth and the creation of small to medium-sized enterprise. It was reported to a previous meeting of the community committee, and also the Neighbourhood Improvement Partnerships, that a preparatory stage bid had been successful, paving the way for a full bid to submitted by the deadline of 31st August 2016. The main thrust of the bid will be a Local Development Strategy which will be shaped by an appointed Local Action Group (LAG), comprising of public sector, private sector and third sector representatives. This group will be brought together in the coming weeks and will have elected member representation. A further update on the final bid will be brought to the September meeting of the community committee.
15. Given the current pressures on public and third sector funding, it is becoming ever more important to be able to better coordinate the allocation of local funding and assess match funding opportunities. Aligned closely to this is the fledgling neighbourhood improvement agenda in Inner East and the need to be able to prioritise resource towards this in the future to maximise its effectiveness. It is proposed that an Inner East members working group is set up to this effect to guide this process. The Communities Team will be coordinating setting up this working group in the coming weeks.

Conclusion

16. The work of the Communities Team in partnership with council departments, external partners and with elected members is working towards the priorities of the Community Committee and the aspirations of the new neighbourhood improvement approach. This programme of work should be seen as a work in progress which is consolidating the Community Committee's role as a local decision-making body by strengthening the links between the local authority and the communities it serves.

Recommendations

1. That members note the contents of the report and make comment where appropriate.
2. That members agree to the formulation of an Inner East working group to guide local funding and assess other funding opportunities.

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Date	Community Committee (ward/ neighbourhood)	Goals	Key Actions	Lead officer	Timescales	Progress Against Action	Impact/ what difference made	RAG Rating
<u>July 2014 business meeting</u>								
17/06/14	All Wards	To respond to public feedback that Committee meetings start later and be rotated between accesible community venues in Inner East Leeds.	To take onboard the requests from residents and liase with Communittee Members and colleagues in Governance Services	Andrew Birkbeck	Complete	Feedback discussed with Committee members and colleagues in the Governance Services Unit.	Feedback has been positive with regards to implementing suggestions for a later start time and the rotating of venues across the three Wards in Inner East.	Green
17/06/14	All Wards	That the Locality Team Manager for ENE circulate further information relating tothe Community Committee's additional financial contribution to the Environmental SLA	Locality Manager to provide details to Committee Members at earliest opportunity.	John Woolmer	Complete	Locality Manager provided a written breakdown for Members information.	Committee Members had a greater understanding of what their contribution to the Environmental SLA entailed. This paper also prompted further discussions about service delivery.	Green
<u>October 2014 business meeting</u>								
09/10/14	All Wards	That the Inner East Environmental Sub Group further develop proposals for the Environmental SLA (2015/16)	Community Committee representatives on the Inner East Environmental Sub Group work colloboratively with the Locality Team to develop an SLA for 2015/16	John Woolmer/Andy Birkbeck	Complete	Several meetings of the Sub Group took place over the municipal year that helped develop and shape proposals for the emerging SLA	Developing propoals via the Environmental Sub Group ensured that local knowledge and need was fed into the process	Green
<u>January 2015 business meeting</u>								
22/0115	All Wards	A review of the current Wellbeing process be undertaken to inform spend for 2015/16	Area Officer for Inner East to carry out a review of Wellbeing spend for 2014/15 and present to the next meeting of the Community Committee	Andrew Birkbeck	Complete	A review was presented to the March meeting of the Community Committee as part of a Priority Setting workshop session.	A review of the Wellbeing process encouraged the Committee to look at introducing a set of priorities to focus the the allocation of resources	Green
19/03/15	All Wards	A resident requested that an air quality monitoring assessment be carried out in the Inner East area	Request was refered to the appropriate officer	Jon Tubby	Complete	Response sent to resident in question	Resident querey resolved	Green

24/03/16	Inner East	Health & Wellbeing	Physical and Mental Wellbeing	To raise awareness around physical inactivity amongst young people, the consequences of this and to encourage conversations about what can be done to improve participation in physical activity among young people.	To host a workshop session led by colleagues from Public Health and Sports and Active Lifestyles to present a picture of physical inactivity in Inner East and to raise awareness of some of the activities and scheme currently offered by the council and partners. The workshop is also an opportunity for conversations between service leads and members of the public at the	Deb Lowe / Jason Minot	September	Much of the actions from this goal were completed as part of the workshop session. However, further conversations will take place at a future meeting of the Children & Young People sub group.
<u>June 2015 business meeting</u>								
18/06/15	All Wards	Residents requested that the dates and themes of future Community Committee meetings be widely promoted	Area Officer for Inner East to ensure suitable levels of publicity and promotion for future Community Committee meetings	Neil Young	Ongoing	Work has continued to promote the community committee to partners and residents using an updated mailing list and the Inner East Facebook pages. A piece of work is being undertaken centrally to improve the community committee offer and the findings of this piece of work will contribute to this particular action.	The tangible mechanism to measure this action is attendance levels at community committee meetings. Attendance continues to be an issue that has been highlighted for improvement.	Amber
<u>September 2015 business meeting</u>								
17/09/15	All wards	Members requested information on the take-up and use of mobile libraries on a ward by ward basis and also usage figures of the three library sites in Inner East	Chief Librarian for Inner East to provide the figures in time for the next Inner East Community Committee.	Fiona Titterington	Next Inner East Community Committee (10th December)	Provided as part of the Community Committee Update Report (10th December 2015)	Awareness raised around service operations	Green

17/09/15	All wards	The establishment of an informal working group to review the performance management framework.	To set up a working group involving the Area Chair and a ward member from each ward to review the performance management framework.	Neil Young	Ongoing	The December meeting of the Inner East Community Committee will be the first time the performance management framework will be presented to the committee. Working Group to be established and to meet to review the document prior to the March committee meeting	The action tracker assists members of the community committee by keeping them abreast of the community committee work programme and progress towards actions agreed at community committee meetings.	Amber
<u>December 2015 business meeting</u>								
10/12/15	All Wards	Identify projects that tackle social isolation	To explore potential funding arrangements for three identified projects to tackle social isolation across Inner East.	Liz Bailey and Neil Young	Jun-16	Specific projects to be progressed through ward member meetings. This has not yet happened. However it is planned that this issue will go to the March/April round of ward member meetings.		Red

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Report of: Nigel Richardson, Director Children's Services

Report to: Inner East Community Committee

Report author: Gillian Mayfield – Area Head Targeted Services (ENE)

Date: 16th June 2016

To: Note

Title: Children's Services Update Report

Purpose of report

1. This report provides the Inner East Community Committee with an update on activity and progress of Children's Service's against the Children and Young People's Plan and an overview of some of the key activities and issues in the area.

Main issues

1. Appendix 1 provides a summary of data relating to the Children and Young Peoples Plan. Child protection numbers remain stable at 119 (20.9 per cent of the overall cohort). The Inner East has a significantly greater proportion of both the looked after and child protection cohorts when compared to the share of overall child population.
2. At the end of December 2015 the number of children looked after who come from the Inner East area was 322 (a quarter of the city's children looked after cohort), 50 fewer than the previous December.
3. In 2015, 50.3 per cent of five year-olds living in the area reached what is known as a good level of development, a four percentage point improvement on the previous year's performance; however, the area remains significantly below the Leeds average of 61.7 per cent.
4. Attendance for primary school pupils in the area was 95.0 per cent, down 0.7 percentage points; attendance for secondary school pupils was 92.5 per cent, down by one percentage point.

5. Persistent absence (pupils missing at least 15 per cent of the school year - going forwards this will be pupils missing 10 per cent) in the area rose, by 70 pupils at primary schools (345, from 275), and by 133 at secondary schools (610, from 477) NB 2014/15 data includes half-term six; 13/14 does not. More than a quarter of the city's persistently absent pupils in the primary phase come from the Inner East, with 23 per cent of secondary pupils coming from the area.
6. Clusters are the predominant structure for the delivery of non "specialist" services for children and young people in the city. The Inner East Community Committee incorporates the Inner East Cluster and part of Seacroft Manston and part of CHESS. Clusters began life as extended services for Leeds schools and have grown to engage a range of partners who provide early help, early intervention and prevention services for children, young people and families.
7. The Leeds citywide cluster model is a unique partnership approach for supporting vulnerable children and families. It has citywide endorsement and nationally from the Leeds Ofsted 2015 Report, which stated that the cluster model is "**effective at identifying needs and offering timely early help to pupils**", "**helping to drive improvements in all pupils' attendance**" and that through the cluster model "**there are extensive early and targeted help services available to families at the first emergence of a problem, delivered by knowledgeable, confident and well-trained practitioners.**"
8. Since 2012, cluster funding has included an annual £5.2m top slice investment by Schools Forum of the dedicated schools grant. The government is introducing new funding regulations from April 2017 so 2016/17 will be the last year that Schools Forum can top slice funding to clusters. After this it is expected that this additional funding will go directly back into school budgets.
9. Discussions are now taking place with School Governing Bodies to encourage them to re-invest in their cluster in order to sustain the work that is taking place.
10. Appendices 2, 3 and 4 provide the Committee with a summary of the type of activity that is delivered via the three clusters in Inner East.

Conclusion

11. Inner East contains the highest share of under 19 population than any other community committee. Children looked after figures have reduced in line with city trend and child protection numbers remain stable despite an increase in population.
12. Unauthorised absence rates are amongst the highest in the city accounting for more than 25% in primary phase and 23 % in secondary.
13. The Clusters are the main structure around which services for children and families are provide in the Community Committee Area.

14. Changes to the funding formula in 2017/18 presents a risk that mean that the Cluster(s) become unsustainable in their current form which will have a significant impact on non-statutory services.

15. School Governing Bodies are crucial to ensuring the continuity of the Clusters by agreeing to pay back into the Cluster.

Recommendations

1. That Members who also sit on School Governing Bodies are asked to support the ongoing funding of Clusters from 2017 and beyond.
2. That Members welcome the breadth and type of activity delivered through the Cluster.

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Context	Data period	Leeds	Inner East	Highest	Lowest
Number of children and young people 0-19	July 2015	172,512	25,756	25,756	10,006
Percentage of children and young people	July 2015	n/a	14.9%	14.9%	5.8%
Free school eligibility - primary schools	2014/15 AY	19.9%	33.4%	33.4%	6.5%
Free school meal eligibility - secondary schools	2014/15 AY	18.5%	31.9%	31.9%	5.7%

The Inner East contains 14.9 per cent of the Leeds under 19 population (a greater share than any other community committee), an estimated 25,756 children and young people. Free school meal entitlement is 13.5 percentage points above city levels at 33.4 per cent for primary school pupils, and 31.9 per cent for secondary school pupils. These are the highest eligibility levels in the city indicating the high level of need that is also reflected in the data below.

At the end of December 2015 the number of children looked after who come from the Inner East area was 322 (a quarter of the city's children looked after cohort), 50 fewer than the previous December. Child protection numbers remain stable at 119 (20.9 per cent of the overall cohort). The Inner East has a significantly greater proportion of both the looked after and child protection cohorts when compared to the share of overall child population. There was an increase in the number of child protection and safeguarding contacts being made to the council's Duty and Advice Team (child protection front door). More individuals and organisations are seeking advice and information at the front door, with helpful support being provided without the need for social work involvement. The number of contacts that then became a referral to social care fell, suggesting no increase in need; this is consistent with city-wide patterns.

In 2015, 50.3 per cent of five year-olds living in the area reached what is known as a good level of development, a four percentage point improvement on the previous year's performance; however, the area remains significantly below the Leeds average of 61.7 per cent. In terms of age related expectations at 11 (year 6 end of key stage 2) and 16 (year 11 end of key stage 4) the area remains below city averages, but performance significantly improved in 2015 compared to 2014. 71.7 per cent of the area's pupils achieved level 4 or above in reading writing and maths (62.5 per cent in 2014), and 38.5 per cent of those in year 11 gained five or more GCSEs at A*-C including English and maths (28.2 per cent in 2014).

81 per cent of primary schools in the area are rated good or better by Ofsted, up by five percentage points from the previous December. None of the area's secondary schools are currently rated good or better by Ofsted - in the previous December one school was rated good or better. These figures will not include new sponsored academies awaiting their first inspection.

Leeds attendance levels remained high for the 2014/15 academic year accepting they were, due to illness, marginally down on the previous year. Inner East levels are below the city average, and both phases show a declining performance from the previous year: Attendance for primary school pupils in the area was 95.0 per cent, down 0.7 percentage points; attendance for secondary school pupils was 92.5 per cent, down by one percentage point. Persistent absence (pupils missing at least 15 per cent of the school year - going forwards this will be pupils missing 10 per cent) in the area rose, by 70 pupils at primary schools (345, from 275), and by 133 at secondary schools (610, from 477) NB 2014/15 data includes half-term six; 13/14 does not. More than a quarter of the city's persistently absent pupils in the primary phase come from the Inner East, with 23 per cent of secondary pupils coming from the area.

The number of NEET young people 16-18 in the area rose modestly, by 29. Reassuringly, however, there was a strong reduction in the number of young people whose status is not known - down by 89. Both NEET and not known percentages remain above the city averages. The number of young people in the area committing at least one offence remained stable, but high (342, down from 344). These levels have been high for some time, whereas the city levels show a strong reduction. There is a higher concentration of 10-17 year-olds in the Inner East than any other area in the city, and most crime is acquisitive, and committed locally.

All children and young people are safe from harm	Data period	Leeds	Inner East			Highest	Lowest
			Current reporting period	Previous reporting period	Direction of travel		
Number of children looked after	31 Dec 2015	1,260	322	372	↓	322	14
Percentage of children looked after cohort from community committee area	31 Dec 2015	n/a	25.6%	28.4%	↓	25.6%	1.1%
Number of children entering care	Apr 15-Dec 15	274	69	96	↓	69	5
Number of children subject to a child protection plan	31 Dec 2015	570	119	120	↓	119	12
Percentage of child protection cohort in community committee area	31 Dec 2015	n/a	20.9%	18.7%	↑	20.9%	2.1%
Number of contacts received by the Duty and Advice Team	Apr 15-Dec 15	15,663	3,416	3,227	↑	3,416	439
Number of contacts leading to a referral	Apr 15-Dec 15	8,119	1,909	2,029	↓	1,909	187

All children and young people do well at all levels of learning and have the skills for life	Data period	Leeds	Inner East			Highest	Lowest
			Current reporting period	Previous reporting period	Direction of travel		
Primary school attendance levels	2014/15 H-T 1-6	96.1%	95.0%	95.7%	↓	97.1%	95.0%
Secondary school attendance levels	2014/15 H-T 1-6	94.3%	92.5%	93.5%	↓	95.8%	92.5%
Number of pupils persistently absent at primary school	2014/15 H-T 1-6	1,270	345	275	↑	345	35
Number of pupils persistently absent at secondary school	2014/15 H-T 1-6	2,613	610	477	↑	610	61
Number of NEET young people (adjusted)	31 Dec 2015	1,437	364	335	↑	364	38
Percentage of NEET young people (adjusted)	31 Dec 2015	6.5%	11.5%	10.8%	↑	11.5%	2.6%
Number of 'not knows'	31 Dec 2015	857	127	216	↓	127	40
Percentage of 'not knows'	31 Dec 2015	3.8%	4.0%	6.9%	↓	4.3%	2.3%
Foundation Stage good level of development	2014/15 AY	61.7%	50.3%	46.5%	↑	77.2%	49.2%
Key Stage 2: level 4+ reading, writing, and maths	2014/15 AY	78.0%	71.7%	62.5%	↑	88.2%	70.1%
Key Stage 4: 5+ A*-C GCSE including English and maths	2014/15 AY	55.5%	38.5%	28.2%	↑	71.7%	38.5%

All children and young people are active citizens who feel they have a voice and influence	Data period	Leeds	Inner East			Highest	Lowest
			Current reporting period	Previous reporting period	Direction of travel		
10-17 year olds committing an offence	2015 cal year	507	342	344	↓	342	6

Ofsted inspections (Published inspections on the Ofsted website at data period date)	Data period	Leeds	Inner East			Highest	Lowest
			Current reporting period	Previous reporting period	Direction of travel		
Percentage of primary schools good or better	31 Dec 2015	92%	81%	76%	↑	100%	80%
Percentage of secondary schools good or better (inc through schools)	31 Dec 2015	75%	0%	25%	↓	100%	0%
Percentage of children's centres good or better	31 Dec 2015	78%	78%	55%	↑	100%	57%
Percentage of children's homes good or better	31 Dec 2015	70%	100%	100%	↔	100%	0%

Select ward from pulldown menu:

Burmantofts and Richmond Hill



Use the filtered columns in the data table to change the display order of community committees or wards. You can also filter indicators (low to high or high to low).
Instances of fewer than five are suppressed to preserve confidentiality.

Data		Good performance is...															
Community Committee	Ward	Low		Low		Low		High		Low		Low		High		High	
		Time period	31 Dec 2015	31 Dec 2015	31 Dec 2015	31 Dec 2015	2014/15 H-T 1-6	2014/15 H-T 1-6 (1-5 Y11)	2014/15 H-T 1-6	2014/15 H-T 1-6 (1-5 Y11)	31 Dec 2015	31 Dec 2015	31 Dec 2015	31 Dec 2015	2015	2015	2015
		Number of children looked after ¹	Percentage of children looked after cohort in ward ¹	Number of children subject to a child protection plan	Percentage of child protection cohort in ward	Primary school attendance levels ²	Secondary school attendance levels ²	Number of pupils persistently absent at primary school ²	Number of pupils persistently absent at secondary school ²	Number of NEET young people (adjusted) ³	Percentage of NEET young people (adjusted) ³	Number of not known ³	Percentage of not known ³	Foundation Stage good level of development ⁴	Key Stage 2 level 4+ reading, writing, and maths ⁴	5+ A*-C GCSE including English and maths ⁴	
IE	Burmantofts and Richmond Hill	122	9.7%	33	5.8%	95.1%	92.7%	129	170	124	13.8%	41	4.5%	47.4%	65.5%	34.8%	
IE	Gipton and Harehills	130	10.3%	36	6.3%	94.7%	93.1%	139	211	143	11.5%	48	3.8%	50.6%	71.0%	41.5%	
IE	Killingbeck and Seacroft	70	5.6%	50	8.8%	95.4%	91.5%	77	229	97	9.5%	38	3.7%	53.7%	78.7%	38.2%	
INE	Chapel Allerton	42	3.3%	20	3.5%	95.9%	94.1%	49	93	54	7.0%	27	3.5%	55.3%	72.0%	49.2%	
INE	Roundhay	9	0.7%	<5	n/a	96.4%	95.6%	27	51	31	3.5%	15	1.7%	70.8%	82.8%	67.3%	
INW	Headingley	13	1.0%	5	0.9%	95.8%	93.5%	<5	17	15	10.1%	6	4.1%	56.9%	73.5%	52.8%	
INW	Hyde Park and Woodhouse	33	2.6%	22	3.9%	96.0%	94.0%	28	35	29	9.7%	21	7.0%	52.9%	71.6%	40.0%	
INW	Weetwood	22	1.7%	10	1.8%	96.6%	95.0%	18	44	28	4.8%	18	3.1%	67.9%	80.9%	62.4%	
IS	Beeston and Holbeck	75	6.0%	19	3.3%	95.9%	94.5%	55	83	67	9.1%	36	4.8%	48.5%	65.6%	45.8%	
IS	City and Hunslet	91	7.2%	34	6.0%	95.6%	93.4%	51	92	79	12.6%	30	4.7%	45.6%	71.2%	34.0%	
IS	Middleton Park	110	8.7%	55	9.6%	95.9%	93.8%	61	125	83	8.3%	28	2.8%	52.3%	72.7%	39.2%	
IW	Armley	67	5.3%	14	2.5%	95.9%	93.2%	56	118	89	12.0%	21	2.8%	47.8%	72.6%	35.5%	
IW	Bramley and Stanningley	46	3.7%	25	4.4%	95.8%	92.5%	40	138	71	9.1%	18	2.3%	54.4%	69.1%	46.4%	
IW	Kirkstall	32	2.5%	24	4.2%	96.0%	93.0%	34	91	48	8.6%	25	4.4%	65.7%	76.1%	40.1%	
OE	Cross Gates and Whinmoor	40	3.2%	12	2.1%	95.8%	92.9%	38	109	36	5.0%	18	2.5%	67.6%	77.3%	55.5%	
OE	Garforth and Swillington	<5	n/a	10	1.8%	96.7%	96.1%	12	27	13	1.9%	14	2.1%	65.5%	82.1%	74.8%	
OE	Kippax and Methley	11	0.9%	0	0.0%	96.5%	94.6%	24	61	24	3.8%	18	2.8%	71.4%	75.8%	63.7%	
OE	Temple Newsam	32	2.5%	18	3.2%	96.0%	94.4%	38	86	45	6.2%	15	2.0%	61.1%	75.0%	52.8%	
ONE	Alwoodley	10	0.8%	<5	n/a	96.7%	95.9%	15	24	19	3.9%	14	2.8%	69.3%	85.8%	75.0%	
ONE	Harewood	<5	n/a	0	0.0%	97.0%	95.8%	13	15	8	2.1%	11	2.8%	80.5%	88.9%	73.7%	
ONE	Wetherby	<5	n/a	8	1.4%	97.4%	95.5%	7	22	11	3.3%	15	4.4%	76.5%	90.2%	65.2%	
ONW	Adel and Wharfedale	6	0.5%	<5	n/a	96.9%	96.0%	10	18	9	1.9%	26	5.5%	80.9%	86.1%	72.3%	
ONW	Guiseley and Rawdon	12	1.0%	12	2.1%	97.1%	95.3%	19	74	22	2.9%	21	2.7%	80.1%	84.1%	67.7%	
ONW	Horsforth	14	1.1%	5	0.9%	97.3%	95.7%	11	33	8	1.3%	15	2.4%	76.9%	83.7%	75.4%	
ONW	Otley and Yeadon	9	0.7%	9	1.6%	96.8%	94.5%	14	62	26	4.2%	18	2.9%	59.9%	85.7%	67.0%	
OS	Ardsley and Robin Hood	8	0.6%	13	2.3%	96.1%	96.4%	30	33	20	2.9%	17	2.5%	65.8%	81.2%	69.4%	
OS	Morley North	13	1.0%	18	3.2%	96.4%	96.1%	26	27	28	4.3%	25	3.8%	64.1%	80.2%	63.6%	
OS	Morley South	31	2.5%	18	3.2%	96.1%	95.9%	34	35	31	4.7%	21	3.2%	65.8%	88.0%	68.7%	
OS	Rothwell	7	0.6%	15	2.6%	96.2%	95.0%	26	76	24	3.5%	26	3.8%	68.7%	76.8%	65.9%	
OW	Calverley and Farsley	6	0.5%	11	1.9%	96.4%	94.9%	26	54	13	2.2%	12	2.1%	67.2%	81.7%	65.6%	
OW	Farnley and Wortley	43	3.4%	9	1.6%	96.0%	94.6%	52	87	83	10.1%	22	2.7%	51.4%	75.3%	52.7%	
OW	Moortown	10	0.8%	<5	n/a	96.8%	95.8%	20	34	23	3.8%	11	1.8%	71.9%	89.2%	68.0%	
OW	Pudsey	25	2.0%	7	1.2%	96.1%	94.5%	37	73	33	4.2%	30	3.8%	67.7%	81.9%	56.0%	



Your Schools working with Your Cluster in Inner East



What are clusters and what do they do?

The city wide picture

Clusters began life as extended services for Leeds schools and have grown to engage a range of partners who provide early help, early intervention and prevention services for children, young people and families.

There are currently 25 clusters across Leeds with established local partnerships. They include, amongst others, representatives from schools, children’s centres, children’s social work, police, youth services, housing, voluntary sector, health, local elected members and senior officers from children’s services.

The Leeds citywide cluster model is a unique partnership approach for supporting vulnerable children and families. It has citywide endorsement and nationally from the Leeds Ofsted 2015 Report, which stated that the cluster model is “effective at identifying needs and offering timely early help to pupils”, “helping to drive improvements in all pupils’ attendance” and that through the cluster model “there are extensive early and targeted help services available to families at the first emergence of a problem, delivered by knowledgeable, confident and well-trained practitioners.”

Put simply, our evidence base to date shows that:

Targeted Early Intervention Work in Clusters + Good Teaching In Schools = Better Attainment

Since 2012, cluster funding has included an annual £5.2m top slice investment by Schools Forum of the dedicated schools grant. The government is introducing new funding regulations from April 2017 so 2016/17 will be the last year that Schools Forum can top slice funding to clusters. After this it is expected that this additional funding will go directly back into school budgets. Discussions are now taking place to look at how we enable cluster working to continue whilst establishing a new approach to funding.

With clusters in Leeds we benefit from

- Targeted early help work which supports better attendance and attainment
- Investment in counselling in schools through TAMHs
- Intensive Family Support
- Domestic abuse work
- Closer working with children’s centres
- Parenting programmes
- Remodelled cluster based Children’s Social Work Service
- Guidance and support meetings
- Families First to co-ordinate support for families with multiple problems
- Reduced numbers of young people not in education, employment or training (NEET)
- Investment in Targeted Services Leaders
- Access to Family Group Conferencing
- Quality Assurance and workforce development
- Improved school attendance
- Reduced Children in Needs (CIN)
- Local knowledge
- An insurance policy
- And the list goes on...

In addition to this...

Cluster working has been an integral part of the improvement journey in Leeds; they have enabled us to safely reduce the number of children in care, children on children protection plans and children in need. From time to time all schools have pupils who require additional targeted support. Clusters provide an ‘insurance’ that schools can dip into when their pupils need that additional support without having to contract key services separately. Clusters are increasingly providing a geography on which further investment can be attracted. For example, the additional £1.5m health funding for counselling services and the investment from our Family Valued innovation programme.

Inner East Cluster - Information about our cluster

The Inner East covers 2 Secondary Schools, 14 primary schools and 5 children’s centres. There are around 13 200 children and young people living in the area with 7080 on a local school roll in the cluster (January 2016)

The main direct funding sources for work in the cluster are currently from Schools Forum, Leeds City Council Children’s Services (for targeted services) Leeds Clinical Commissioning Groups (for additional



Your Schools working with Your Cluster in Inner East



TaMHS/counselling services) and AIP (for attendance, behaviour work).

Our Schools Forum cluster budget in the current financial year is £496 038. This budget is generated using a formula based on numbers on roll and free school meal entitlement in each school.

Cluster governance is through the Joint Collaborative Committee (JCC) which has representation from cluster schools and local partners.

Key things in our current cluster business plan are: early help work and family support services to help children improve attendance, behaviour and attainment at school and help their parents; activities for vulnerable children, young people and families; and, well-being and counselling services to support social, emotional and mental health. Support for children and families to keep safe around issues with Domestic Violence and Child Sexual Exploitation.

A range of universal, targeted and specialist services for children are now more closely aligned with the cluster, supporting improved access to services and better service co-ordination for families. This includes dedicated social work input to the cluster, along with youth services, early start and targeted services such as intensive family support services.

INNER EAST - Progress in our cluster

We produce an update report every six months to highlight progress in the cluster and local developments. This includes progress with the three children's services main priorities or 'obsessions' of safely reducing the number of children looked after, reducing the number of young people not in education, employment or training and reducing school absence.

The latest information prepared in **September 2015** is shown below. The full report and other information about the cluster is available from diane.walker@leeds.gov.uk

Obsession	Latest position	Change since last month	% change since CYPP start	Change since CYPP start	Progress since CYPP start
Safely reduce the number of children looked after	189	↓ -7	↓ -5.0%	↓ -10	
Reduce the number of young people not in employment, education or training (unadjusted NEET)	216	↓ -7	⇒ 21.3%	↑ 38	
Reduce school absence: primary	4.3%	N/A	N/A	↓ -2.9	
Reduce school absence: secondary	6.5%	N/A	N/A	↓ -4.0	



Your Schools working with Your Cluster in Inner East



The Inner East Cluster covers the following children's centres and schools:

Children's Centres:	Richmond Hill, Shakespeare, Harehills, Gipton, Osmondthorpe
Primary Schools:	All Saints', Brownhill Academy, Ebor Gardens, Nightingale Academy, Oakwood Academy, Richmond Hill, Shakespeare, St Augustine's, St Nicholas', St Patrick's, St Peter's, Victoria Academy, Woodlands, Wykebeck
Secondary Schools:	Co operative Academy of Leeds, Mount St Mary's High

The main cluster services available in Inner East are:

Targeted Services Leader and Manager of Cluster Services: Diane Walker
(TSL is jointly funded from cluster budget and LCC Children's Services)

Cluster Services: (funded through cluster business plan)	LCC Children's Services include: (no direct charge to cluster)
Family Support Work: 3 FTE Behaviour Support Work: 3 FTE Attendance Work: 2 FTE Targeted Services Work: 2 FTE Leadership, Support and Project Work: 3 FTE	Children's Social Work Service: Three cluster based teams at Osmondthorpe. Youth Service: Targeted 11+ youth work and 1:1 work with young people.
Commissioned Services: Well Being and Therapy Work: 4.5 FTE Speech and Language Therapy: 187 days across 2015/16 academic year Independent Educational Psychology support	Early Start: Early Start teams in 5 local Children's Centres Targeted Services: Access to a range of targeted services is through the Targeted Services Leader, social worker or youth offending service. This includes intensive family support services and family group conferencing.
Activities: A designated Project Officer (30 hours) In the summer of 2015 over 400 families accessed a fully funded programme of holiday activities	

Cluster Funding in Inner East

The latest business plan for the cluster was signed off by the Cluster JCC Meeting in June 2015 and was approved by Schools Forum in October 2015.

The cluster business plan covers plans for expenditure in excess of the £496 038 school forum allocation for the current academic year. This additional expenditure is covered by LCC and CCG contributions and a budget carry forward.

Across the city the average spend per pupil from the Schools Forum budget per year equates to approximately £50 per pupil on a school roll. For pupils on roll in Inner East schools the £496 038 Schools Forum budget equates to £70 per pupil in the current year.

Major items of cluster expenditure in Inner East
 Cluster management, case support, co-ordination of Guidance & Support admin & data:
 Targeted Services (LCC funded)

Family support work:	Behaviour Support work:
Attendance Support:	Project Work:
Counselling and well-being services (including CAMHS):	Speech & Language Therapy:

There are also 222 families with multiple problems on the Families First programme living in Inner East. An update on each of these is provided at each cluster partnership meeting



What were the issues?

- 5 year old male presenting with behavioural difficulties both at home and school
- Physically aggressive to adults and peers almost on a daily basis, disruptive in the classroom making accessing learning difficult
- Younger sibling (male, 4 years) biting other children regularly
- Low school attendance
- Teachers reported both boys often looked unhappy in school. Concerns around the younger child's development as he struggled to communicate, language was a barrier (English was parents' second language, Dad spoke and understood very little)

What did we do?

- Initiated Early Help Plan to provide holistic support and team around the child
- Worked closely with cluster attendance officer
- Set up home behaviour intervention & family sessions focusing on play, praise and encouragement
- Used role modelling of play & behaviour management strategies during home visits as a way of communicating with parents due to the language barrier and communication difficulties
- Implemented behaviour charts for both children which focused on the positive behaviours they displayed
- Used a simple, visual traffic light warning system to help minimise the negative behaviours at home
- Supported the family to access positive activities during school holidays
- Supported parents to attend ESOL classes and introduced Mum to Children's Centre for support for youngest child (under 6 months old)

What difference has it made?

- Attendance at time of referral :77.91%; Attendance at time of support ending: 90.21% (5 year old)
- 4 year old no longer biting others both at home and school
- School reported both boys presented as happier in school
- Parents fully engaged in the support offered and reported improved behaviour at home
- Goals Based Outcomes assessments indicated a reduction in aggressive and violent behaviours at home & improvements in listening and following instructions at home (3 & 2 point improvement)
- Significant reduction in behaviour incidents at school; from 3-4 per day to 1-2 per week

What were the issues?

- Girl, 7 years old at risk of exclusion; displaying aggressive & volatile behaviour in classroom. Cause for concerns had been raised about some sexualised letters/drawings
- Initial consultation assessed child as withdrawn, difficulty expressing emotions and lacking confidence in being creative without high level of adult guidance
- Parents stated that child had displayed these behaviours since being very young, always having trouble relating to other children, fighting in the street and bullying others
- School very concerned about child's behaviour, finding it hard to contain her in the classroom environment-not able to stay in classroom for a day without removal. School in the process of transferring child to a Pupil Referral Unit
- Child presents as withdrawn, distrusting and dissociated, unable to express feelings and very unsure of adults and where boundaries are (i.e lots of checking behaviour 'is this ok'), lack of confidence in creating or play

What did we do?

- Provided 18 sessions of play/art based psychotherapy
- Initially a non-directive approach to facilitate child exploring the environment at her own pace and without demands. Gradual introduction of more directive work, Gestalt projective enactment (ie becoming a character), telling imaginative stories and the introduction of therapist ideas into role play
- Ongoing art based assessment tools (draw a house, flower, person) to explore child's inner world through art representations
- Explored dependency needs through dual role-play
- Ongoing reflections with teacher at mainstream school and teacher at Pupil Referral Unit
- Worked as part of cluster team to facilitate integration back into school

What difference has it made?

- Change in art assessments eg. a house on lockdown became a house with a door which could discriminate between people it allowed entrance; indicating an increased willingness to allow people in
- At final evaluation child able to express, through a story board, a little of her feelings about the scariness of starting therapy and the sadness of ending
 - Lowered SDQ score indicates improvement:
Pre SDQ: Teacher: 18...Parent: 15
Post SDQ: Teacher: 17...Parent: 10
- Child back at mainstream school, teacher's comments: *"improved happiness and calmer disposition in first week after Easter"*



Your Schools working with Your Cluster in Inner East



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Your School working with Your Cluster CHESS and NETWORKS



What are clusters and what do they do?

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With clusters in Leeds we are stronger together. We benefit from:

- Targeted early help work which supports better attendance and attainment
- Investment in counselling in schools
- Intensive Family Support
- As insurance policy i.e. a safety net for families or pupils in crisis
- Local knowledge
- Domestic abuse work
- Closer working with children's centres
- Parenting programmes
- Remodelled cluster based Children's Social Work Service
- Guidance and support meetings
- Families First to co-ordinate support for families with multiple problems
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Cluster working has been an integral part of the improvement journey in Leeds; they have enabled us to safely reduce the number of children in care, children on children protection plans and children in need. From time to time all schools have pupils who require additional targeted support. Clusters provide an 'insurance' that schools can dip into when their pupils need that additional support without having to contract key services separately. Clusters are increasingly providing a geography on which further investment can be attracted. For example, the additional £1.5m health funding for counselling services and the investment from our Family Valued innovation programme.

CHESS and NETWORKS – Information about our cluster

The CHESS and NETWORKS cover 1 through school, 11 primary schools and 5 children's centres. There are around 13,242 children and young people living in the area with 6,228 on a local school roll in the cluster.

The main direct funding sources for work in the cluster are currently from Schools Forum, Leeds City Council Children's Services (for targeted services) and Leeds Clinical Commissioning Groups (for MindMate)

Our Schools Forum cluster budget in the current financial year is £202,021 for CHESS and £153,917 for NETWORKS. This budget is generated using a formula based on numbers on roll and free school meal entitlement in each school.

Cluster governance is through the CHESS JCC and NETWORKS CLG which has representation from Local Schools, Children's Centres, Social Care, Police, Health, Third Party and Voluntary and Leeds City Council.

Key things in our current cluster business plan are: early help work and family support services to help children

improve attendance, behaviour and attainment at school and help their parents; activities for vulnerable children, young people and families; and, well-being and counselling services to support social, emotional and mental health. Our vision is that families are at the heart of everything we do and we use an innovative approach to ensure that life chances are enhanced and potential is fulfilled.

A range of universal, targeted and specialist services for children are now more closely aligned with the cluster, supporting improved access to services and better service co-ordination for families. This includes dedicated social work input to the cluster, along with youth services, early start and targeted services such as intensive family support services.

CHESS and NetWORKS – Progress in our cluster

We produce an update report every six months to highlight progress in the cluster and local developments. This includes progress with the three children’s services main priorities or ‘obsessions’ of safely reducing the number of children looked after, reducing the number of young people not in education, employment or training and reducing school absence.

The latest information prepared in Autumn 2015 is shown below. The full report and other information about the cluster is available from Steve.lake@leeds.gov.uk

Monthly obsessions tracker by cluster Month: March 2015

Select cluster from drop-down box below:
C.H.E.S.S.

Obsession	Latest position	Change since last month	% change since CYPP start	Change since CYPP start	Progress since CYPP start
Safely reduce the number of children looked after	91	2 ↑	-24% ↓	-28 ↓	
Reduce the number of young people not in employment, education or training (unadjusted NEET)	98	3 ↑	4% ↑	4 ↑	
Reduce school absence: primary	5.4%	N/A	N/A	-1.9 ↓	
Reduce school absence: secondary	0.0%	N/A	N/A	0.0 ↔	

Notes
 1 - The change columns for absence data are expressed as percentage point increases/reductions.
 2 - Absence data covers HT1-5 of each academic year and is updated once annually
 3 - From April 2013 Wigton Moor primary school moved from EPOSS to Alwoodley. This has the effect of moving three LSOAs from EPOSS to Alwoodley. Population totals have been updated accordingly which are part of the reason for substantial rises in CLA and NEET in Alwoodley since the start of the CYPP and corresponding falls for these indicators in EPOSS.

so proud of my son”
Dad is now feeling less stressed.
At school the incidents of bullying have reduced.
A feels safer and more settled.

Pre SDQ score 18
Post SDQ score 12

CHESS and NETWORKS Cluster Contact Details

Cluster Targeted Services Leader : Steve Lake: Steve.lake@leeds.gov.uk

Cluster Targeted Services Officer: Lauren Dunstan lauren.dunstan@leeds.gov.uk

Cluster Leader: Lucy Hart: lucy.hart@leeds.gov.uk

Cluster Chair CHESS-Julie Harkness Bracken Edge Primary School Head Teacher
julie.harkness@stf.brackenedge.leeds.sch.uk

Cluster Chair NETWORKS- Stephen Watkins Millfield Primary School Head Teacher
SW@mfprimary.com

Cluster Local Authority Partner CHESS- Anne Fell: Anne.Fell@leeds.gov.uk

Cluster Local Authority Partner NETWORKS-Barbara Temple: barabara.temple@leeds.gov.uk

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Monthly obsessions tracker by cluster Month: March 2015

Select cluster from drop-down box below:

NETWORKS

Obsession	Latest position	Change since last month	% change since CYP start	Change since CYP start	Progress since CYP start
Safely reduce the number of children looked after	19	0 ↔	-32% ↓	-9 ↓	
Reduce the number of young people not in employment, education or training (unadjusted NEET)	45	0 ↔	-4% ↓	-2 ↓	
Reduce school absence: primary	3.4%	N/A	N/A	-2.4 ↓	
Reduce school absence: secondary	5.1%	N/A	N/A	-5.0 ↓	

Notes

- The change columns for absence data are expressed as percentage point increases/reductions.
- Absence data covers HT1-5 of each academic year and is updated once annually
- From April 2013 Wighton Moor primary school moved from EPOSS to Alwoodley. This has the effect of moving three LSOAs from EPOSS to Alwoodley. Population totals have been updated accordingly which are part of the reason for substantial rises in CLA and NEET in Alwoodley since the start of the CYP start and corresponding falls for these indicators in EPOSS.

The CHESS and NETWORKS covers the following children's centres and schools:

Children's Centres:	Carr Manor, Meanwood and Chapel Allerton, Chapeltown, Bankside, Harehills.
Primary Schools:	Bankside, Bracken Edge, Carr Manor, Chapel Allerton, Harehills, Hillcrest, Holy Rosary and St Anne's, Hovingham, Hillcrest, Meanwood, Millfield, St Matthews.
Through Schools:	Carr Manor

The main cluster services available in CHESS and NETWORKS are:

Cluster Leader of Cluster Services: Lucy Hart
TSL of Clusters is : Steve Lake
(TSL is funded from LCC Children's Services)

Cluster Services: (funded through cluster business plan)	LCC Children's Services include: (no direct charge to cluster)
Family Support Work: NETWORKS 0.8 FTE CHESS 1.3FTE	Children's Social Work Service: Cluster based team at Morsedale Lane – during 2014/15 there was attendance by Team Manager at all Guidance and Support meetings equating to 48 hours work at a cost of £1,292
Domestic Violence Worker: C&N 0.7FTE	

<p>Emotional Wellbeing Worker: C&N 1 FTE</p> <p>Attendance Officer: CHESS 1 FTE</p> <p>Play Therapy: CHESS 0.5 FTE NETWORKS 0.3 FTE</p> <p>NEST Space: 0.6 Assistant Head teacher 1 HLTA 2 BSW</p>	<p>Youth Service: Targeted 11+ youth work and 1-2-1 work with young people.</p> <p>Early Start: Early Start teams in Harehills, Chapeltown, Shepherds Lane, Meanwood and Chapel Allerton and Carr Manor Children's Centres</p> <p>Targeted Services: in 2014/15 academic year there were the following pieces of work and payments in kind : 0.5 TSL post - PO6 - £25,902 – half due to half role being LCC work. 0.25 TSO Post – PO4 - £11,550 – only came into post half way through academic year and as above half role solely LCC. 27 Attendance cases worked during period, average cost per case £400 so total £10,800. 73 Third Sector Families First Cases worked across the two clusters, average cost per family £2,700 total cost £197,000. Total of 12 BARCA Referrals made from YIP commission – costs to be confirmed. 28 FIS/MST/SIGNPOST cases picked up during this period – cost to be confirmed.</p>
<p>Commissioned Services: Well Being and Counselling Work 0.6 FTE NETWORKS Speech and Language Therapy: £31,000 0.6 FTE (Term Time only) CAMHS 0.8FTE West Yorkshire Police: Safer School Police Officer 1FTE</p>	
<p>Activities: Total Sport physical activity sessions (delivered to 174 children). Family holiday trips (attended by 242 parents/children or 39 families).</p>	

Cluster Funding in CHESS and NETWORKS

The latest business plan for both clusters were signed off by the CLG and JCC in Autumn 2015 and was approved by Schools Forum in its October 2015 meeting.

The cluster business plans covers plans for expenditure of **£465,741** in **CHESS** and **£346,540** in **NETWORKS** over the current financial year including a contribution of **£355,938** from Schools Forum.

Across the city the average spend per pupil from the Schools Forum budget per year equates to approximately £50 per pupil on a school roll. For pupils on roll in **CHESS & NETWORKS** schools the **£355,938** Schools Forum budget equates to just under **£75** per pupil in **CHESS** and **£55** per pupil in **NETWORKS** in the current year.

Major items of cluster expenditure in CHESS & NETWORKS	Indicative costings for some of the services accessed through the cluster (per case)
	This is purely for staff salaries and does not include other costs.
Cluster management, case support & administration: £85,460	Cluster based services: Family support work with family, estimate based on work with family over 6-12 weeks £250 to £500
CHESS Family support work: £38,904 NETWORKS Family Support: £24,064	Counselling service, estimate based on work with young person or parent over 6-10 weeks - £440 to £735
CHESS Play Therapy: £14,840 NETWORKS Play Therapy: £10,000	Summer trips for families with 92 children £5,040
Counselling and well-being services: £30,600 NETWORKS Speech and Language Therapy: £ 33,000	Access to Children's Targeted Services: Intensive family support service, estimate based on work with family over 28 to 12 months – costs to be confirmed.
CAMHS: £ 36,820	
Safer Schools Officer: £23,540	
Domestic Violence Support Worker: £32,480	

CHESS Attendance & Admission Lead: £ 35,000	
Examples of recent work in CHESS and NETWORKS	
The main requests for specific cluster service support are currently for Family Support and Counselling (Requests Sep15-Feb16). There are also 167 families with multiple problems on the Families First programme living in CHESS & NETWORKS. An update on each of these is provided at each cluster partnership meeting. The following two case studies briefly highlight the work being done and the benefits to children and their families.	
Case Study A – child A in local primary school	Case Study B – family with two children, one primary age, one college age
<p>What were the issues?</p> <p>Children had witnessed domestic violence between mother and father. Children had poor attendance, and S was not able to concentrate in school. S did not understand his emotions. S was also insecure at home, always checking if windows and doors were locked. S was also bed wetting. D had difficulties with her speech and hearing. Mum was currently serving a suspended sentence for perverting the course of justice. Her ex-partner was jailed for murder. Mum also had health issues, abdominal pains and was frequently attending hospital appointments. S had also been shown a picture by dad of paternal grandmother, hanging herself.</p>	<p>What were the issues?</p> <p>A aged 7y lives in Harehills and attends the local Primary. He presently lives with his elderly sick father after his mother, two sisters, a half-brother and half-sister fled to live in Kirklees without notice, 6 months ago. Dad who has learning difficulties and suffers from panic attacks was unable to manage A's whereabouts and the police were regularly involved in searching for him after he had absconded. School were concerned that A was being picked on for his hygiene as well as struggling to cope with being abandoned by his mother.</p>
<p>What did we do?</p> <p>The CAF meetings took place every 8 weeks. Mum attended on time with her friend for support. Referral to Watoto for one to one support for S- this was to look at feeling safe and secure emotional literacy and confidence work. These were weekly sessions for 45 minutes. Mum attended meetings with Probation worker, who supported mum in looking for workshops/ IT classes. The monitoring of S's bed wetting- mum kept a log of S's drinking and number of times attending toilet. The local PCSO regularly checked in with the family, and patrolled the area to ensure family felt safe. D was seen by a speech and language therapist in school. Mum wanted to improve her relationship with her mother, (children's grandmother in Pakistan)</p>	<p>What did we do?</p> <p>We agreed some 1 to 1 time for A was important to enable him to talk about his loss as well as providing Dad with some parenting strategies and a whole class approach on anti-bullying. I did 8 sessions with A in school exploring his strengths, resilience and feelings. We explored his family tree and present support networks. On 3 home visits with Dad and A we agreed boundaries of the perimeter where he was allowed to play out. We decided on the time he was due to come in and agreed he would take an alarm clock as a reminder. For motivation to achieve the new rules, A made a Star Chart and gave Dad the Stars to enable him to reward A. I also discussed the importance of cleanliness to reduce bullying. At a school level I discussed the importance of A having one member of staff to report incidents to in order to keep an account of events and the teacher spoke to the whole class.</p>
<p>What difference has it made?</p> <p>The children began attending breakfast club, which meant they were no longer late for school. The children had registered with the dentist. Appointments were made for both children- S for bed wetting and D for grommets in her ears. Mum made regular calls to Pakistan to stay in contact with her mum S enjoyed meeting on a weekly basis and doing arts and crafts.</p>	<p>What difference has it made?</p> <p>During the work Dad made a couple of other requests, help with claiming benefits for A and help searching for his eldest two sons who had been taken into care. I was able to find him a benefits advisor and speak to social care about writing a letter on his behalf. As a result of the intervention Dad was back in control of A's behaviour. He now comes home on time every day and doesn't stray beyond the boundaries. Dad said "I am</p>

What are clusters and what do they do?

The city wide picture

Clusters began life as extended services for Leeds schools and have grown to engage a range of partners who provide early help, early intervention and prevention services for children, young people and families.

There are 25 clusters across Leeds with established local partnerships. They include, amongst others, representatives from schools and governors, children’s centres, children’s social work, police, youth services, housing, voluntary sector, health, local elected members and senior officers from children’s services.

The Leeds citywide cluster model is a unique partnership approach for supporting vulnerable children and families. It has citywide endorsement and nationally from the Leeds Ofsted 2015 Report, which stated that the cluster model is “effective at identifying needs and offering timely early help to pupils”, “helping to drive improvements in all pupils’ attendance” and that through the cluster model “there are extensive early and targeted help services available to families at the first emergence of a problem, delivered by knowledgeable, confident and well-trained practitioners.”

Put simply, our evidence base to date shows that:

Targeted Early Intervention Work in Clusters + Good Teaching In Schools = Better Attainment

Since 2012, cluster funding has included an annual £5.2m top slice investment by Schools Forum of the dedicated schools grant. The government is introducing new funding regulations from April 2017 so 2016/17 will be the last year that Schools Forum can top slice funding to clusters. After this it is expected that this additional funding will go directly back into school budgets. Discussions are now taking place to look at how we enable cluster working to continue whilst establishing a new approach to funding.

With clusters in Leeds we are stronger together. We benefit from:

- | | |
|---|--|
| <ul style="list-style-type: none"> • Targeted early help work which supports better attendance and attainment • Investment in counselling in schools through TAMHs • Intensive Family Support • As insurance policy i.e. a safety net for families or pupils in crisis • Local knowledge • Domestic abuse work • Closer working with children’s centres • Parenting programmes • Remodelled cluster based Children’s Social Work Service | <ul style="list-style-type: none"> • Guidance and support meetings • Families First to co-ordinate support for families with multiple problems • Reduced numbers of young people not in education, employment or training (NEET) • Investment in Targeted Services Leaders • Access to Family Group Conferencing • Quality Assurance and workforce development • Reduced Children in Needs (CIN) • And the list goes on... |
|---|--|

In addition to this...

Cluster working has been an integral part of the improvement journey in Leeds. They have enabled us to safely reduce the number of children in care, children on children protection plans and children in need. From time to time all schools have pupils who require additional targeted support. Clusters provide an ‘insurance’ that schools can dip into when their pupils need that additional support without having to contract key services separately. Clusters are increasingly providing a geography on which further investment can be attracted. For example, the additional £1.5m health funding for counselling services and the investment from our Family Valued innovation programme.

Seacroft Manston Cluster - Information about our cluster

The Seacroft Manston Cluster covers 3 Secondary Schools, 14 primary schools and 5 children’s centres. There are around 10,500 children and young people living in the area with 5186 on a local school roll in the cluster.

The main direct funding sources for work in the cluster are currently from Schools Forum, Leeds City Council Children's Services (for targeted services) and Leeds Clinical Commissioning Groups (for additional TaMHS/counselling services).

Our Schools Forum cluster budget in the current financial year is £421,861. This budget is generated using a formula based on numbers on roll and free school meal entitlement in each school.

Cluster governance is through the Seacroft Manston Cluster Partnership made up of a broader partner representation.

Key things in our current cluster business plan are:

- Employability -business engagement, information advice and guidance, participation and progression.
- Working with families - family learning, family support services, and behaviour/attendance services.
- To reduce the risk of young people becoming looked after.
- Building a more effective partnership - voice and influence of young people, supporting one another, governance arrangements.
- Priorities are linked to the outcomes framework in the Leeds Children's and Young Plan.

A range of universal, targeted and specialist services for children are now more closely aligned with the cluster, supporting improved access to services and better service co-ordination for families. This includes dedicated social work input to the cluster, along with youth services, early start and targeted services such as intensive family support services.

Seacroft Manston - Progress in our cluster

We produce an update report every six months to highlight progress in the cluster and local developments. This includes progress with the three children's services main priorities or 'obsessions' of safely reducing the number of children looked after, reducing the number of young people not in education, employment or training and reducing school absence.

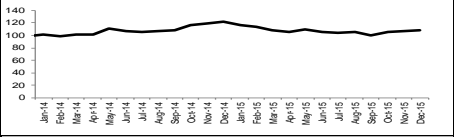
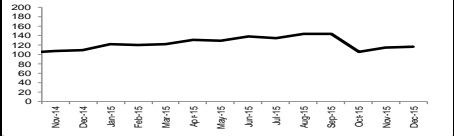
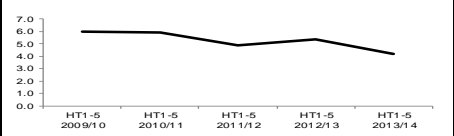
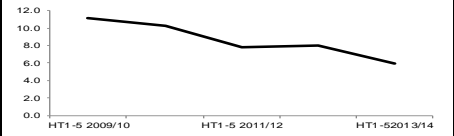
The latest information prepared in December 2015 is shown below. The full report and other information about the cluster is available from smithm31@johnsmeatonacademy.org.uk

Monthly obsessions tracker by cluster

Month: **December 2015**

Select cluster from drop-down box below:

Seacroft Manston

Obsession	Latest position	Change since last month	% change since CYPP start	Change since CYPP start	Progress since CYPP start
Safely reduce the number of children looked after	108	⇒ 1	⬆ 22.7%	⬆ 20	
Reduce the number of young people not in employment, education or training (unadjusted NEET)	117	⬆ 12	⬆ -28.7%	⬆ -47	
Reduce school absence: primary	4.2%	N/A	N/A	⬆ -1.8	
Reduce school absence: secondary	5.9%	N/A	N/A	⬆ -5.3	

Notes

- 1 - The change columns for absence data are expressed as percentage point increases/reductions.
- 2 - Absence data covers HT1-5 of each academic year and is updated once annually
- 3 - From April 2013 Wigton Moor primary school moved from EPOSS to Alwoodley. This has the effect of moving three LSOAs from EPOSS to Alwoodley. Population totals have been updated accordingly which are part of the reason for substantial rises in CLA and NEET in Alwoodley since the start of the CYPP and corresponding falls for these indicators in EPOSS.

The Seacroft Manston covers the following children's centres and schools:

Children's Centres:	Crossgates and Manston, Swarcliffe, Seacroft, Kentmere and Parklands.
Primary Schools:	Beechwood Primary, Crossgates Primary, Seacroft Grange Primary, Grange Farm Primary, Our Lady of Good Counsel RC Primary, St Therese RC Primary, Swarcliffe Primary, Parklands Primary, Manston St James C of E Primary, Manston Primary, White Laith Primary, Whinmoor St Pauls C of E Primary, Fieldhead Carr Primary, Grimes Dyke Primary.
Secondary Schools:	David Young Community Academy, John Smeaton Academy and Leeds East Academy.

The main cluster services available in Seacroft Manston are:

Cluster Leader and Targeted Services: Mark Smith
(TSL is jointly funded from cluster budget and LCC Children's Services)

Cluster Services: (funded through cluster business plan)	LCC Children's Services include: (no direct charge to cluster)
<ul style="list-style-type: none"> • SMaRT (Primary Resources and 4 - 7 Project) • On Street Attendance Project and Officer • Family Support (Drugs & Alcohol Related) • Behaviour, Wellbeing and Nurture x 2 	<p>Children's Social Work Service: Cluster based team at Moresdale Lane</p> <p>Youth Service: Targeted 11+ youth work and Detached Work & CME Project</p> <p>Early Start: Early Start teams in Seacroft Manston Children's Centres</p> <p>Targeted Services: Access to a range of targeted services is through the Targeted Services Leader, social worker or youth offending service. This includes intensive family support services and family group conferencing.</p> <p>Complex Needs Service, SENSAP, EP, SENIT and CHAD</p> <p>Community Sports Development - Fearnville Sports Centre and John Smeaton Leisure Centre</p>
<p>Commissioned Services:</p> <ul style="list-style-type: none"> • Renew - Pupil and Parent Counselling, One to One and Family Mediation. • Leeds City Council - Education Psychology. • Ahead Partnership. • Place2be (Ended Oct 2015) 	
<p>Activities:</p> <ul style="list-style-type: none"> • Afterschool Clubs (Maths Focused) • Street Work Soccer Academy - Soccer Projects. • Holiday Activities in partnership with Leeds Youth Service. • Engaging Education - Aspirational focus. 	

Cluster Funding in Seacroft Manston Cluster

The latest business plan for the cluster was signed off by the Seacroft Manston Partnership in June 2015 and was approved by Schools Forum in October 2015.

The cluster business plan covers plans for expenditure of **£476,261** over the current academic year including a contribution of **£421,861** from Schools Forum.

Across the city the average spend per pupil from the Schools Forum budget per year equates to approximately £50 per pupil on a school roll. For pupils on roll in Seacroft Manston schools the £421,861 Schools Forum budget equates to £53 per pupil in the current year.

Major items of cluster expenditure in Seacroft Manston Cluster	Indicative costings for some of the services accessed through the cluster (per case)
<p>Cluster management, case support, co-ordination (e.g. support and guidance meetings) and administration: £105,000</p> <p>Family and pupil support work: £124,000</p> <p>Counselling and well-being services: £165,000</p> <p>Educational Psychology service: £19,000</p> <p>On Street and Attendance Officer £36,000</p>	<p>Cluster based services:</p> <ul style="list-style-type: none"> • Family support work with family, estimate based on work with family over 1- 12 weeks - £150 to £1800 • Counselling service, estimate based on work with young person or parent over 1-8 weeks - £30 to £240 • On Street Project 1 session = £145 /10 Referrals £14.50

Examples of recent work in Seacroft Manston Cluster

The main requests for specific cluster service support are currently for

Qtr. 2 (July - Sept 15)	Qtr. 3 (Oct - Dec 15)	Qtr. 4 (Jan - Mar 16)
147	207	65

Counselling (Renew)	145	Off - Site Support	21	4 - 7 Project	5
1 - 1 Pupil Support (Cluster Team)	18	DV / New Beginnings	8	Family Support (Cluster Team)	28
1 - 1 Pupil Support (Renew)	68	SMaRT	79	Nurture Support	70
Family Mediation (Renew)	10	Cluster School - Support	22		

Case Study A

Case Study B

What were the issues?

Mum and Dad are the main carers for two teenage children a boy and a girl. Both parents are drug dependent which impacted the children. Children not eating properly, exposed to crime by parents. Poor attendance highlighted the issues which affected the family. Parents missing court appearances and probation appointments at risk of incarceration and children going into care.

What were the issues?

Mother and partner live together with there is history of DV in the relationship three teenagers live in the house the girls are shouted at and sometimes hit by dad. When police get involved it's the girls who suffer because mother defends her partner and the girl's response to this is to leave home which put them at risk. One girl went to live with her friend but that environment was because the adult in the household was elderly with her grandchildren already living with her. Social care was aware of the situation within that house hold. Young person had no income.

What did we do?

A cluster family support worker supported the parents. Strategies were put in place to support the whole family. Extended family provided support to the children. Appointments were arranged with the legal, medical and drug work agencies. This provided effective support for the parents who eventually accessed a drug reduction programme. Daily contact with the family provided stability to the house hold. All financial benefits reassessed, Social services contacted when some situations reach a crises point with the children. School sent the Attendance car to collect the children on a morning. This increased their attendance levels. The cluster provided bus fare at the end of each day if the children did not have the means to get home. Food parcels taken to the home. Parent counselling.

What did we do?

Family support worker arranged mediation for the family but this broke down because mum would not allow daughter back into the house. Dad was not interested. Family worker supported young person through emotional upheaval. Family group conferencing failed due to non-engagement from family. Work placement arranged for two days a week, along with offsite education to get her through her GCSEs on a reduced time table. Family support worker also arranged interviews with a local housing company.

What difference has it made?

The family support worker worked with the family to support the children. The children moving into their grandparents homes. This provide a stable environment for them to thrive. The children's behaviour improved in school. Parents have accessed rehab and are involved in programmes to rebuild their lives. Children no longer exposed to crime. Mum and Dad rebuilding relationship with children, with extended family support.

What difference has it made?

Family support worker gave the young person hope when she was very low in self-esteem and could not see a way forward as her relationship with her friends where she was living had broken down. There is no contact with parents just her siblings. She tried a couple of work placements and liked hairdressing. She is on target to achieve her GCSEs. The housing company has offered a flat. She now has Income support

Cluster Contact Details

Cluster Leader and Targeted Services:

Mark Smith (smithm31@johnsmeatonacademy.org.uk) 0113 8313904

Cluster Chair:

Louise Hill (Head Teacher - Grimes Dyke Primary) louise.hill@grimesdyke.leeds.sch.uk 0113 2941066

Cluster Local Authority Partner:

Jacky Claxton Ruddock Jackie.ClaxtonRuddock@leeds.gov.uk 07891 275881



Report of: Chief Officer for Communities

Report to: The Inner East Community Committee (wards of Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft)

Report author: Liz Jarmin, 278078

Date: 16th June 2016

To note

Title: Strong and Resilient Communities

Purpose of report

1. The paper sets out a refreshed approach, outlining how the Council will work better across its communities, directorates and partners, to deliver a more joined up approach to community cohesion & Prevent, that seeks to harness the combined effort of staff and activities across a continuum, ranging from universal work that takes place in all communities, through to more targeted work in specific areas of the city, to support and safeguard those who may be vulnerable to radicalisation and extremism.
2. The programme will be delivered within the context of the new Breakthrough project; 'Strong Communities Benefitting from a Strong City', and the development of a cross cutting programme of work which seeks to promote good community relations, cultural & religious tolerance and respect, and the celebration of cultural diversity, whilst acknowledging the need to undertake more targeted work with communities to dispel extremism from our city, wherever it exists.

Main issues

3. On the 19th October 2015, the Government published its National Counter Extremism Strategy, which seeks to tackle all forms of extremism: violent and non-violent; Islamist and neo-Nazi, and to improve the understanding of the causes and impacts of extremism. The strategy has four main strands, to:
 - Counter the extremist ideology
 - Build a partnership with all those opposed to extremism

- Disrupt extremists
 - Build more cohesive communities
4. The strategy followed the introduction of the Prevent duty on 1st of July 2015, as part of the government Counter Terrorism and Security Bill 2015. This places a statutory duty for certain specified authorities, including local authorities, to have due regard to the need to prevent people being drawn into terrorism. This means local authorities, schools, HE and FE establishments, probation, prisons, and the police must:
 - Assess risk of radicalisation in their area or institution
 - Develop an action plan to reduce this risk
 - Train staff to recognise radicalisation and extremism
 - Work in partnership with other partners
 - Establish referral mechanisms and refer people to Channel
 - Maintain records and reports to show compliance
 5. Implementation of the duty will be inspected by the Home Office who will: oversee compliance; gather data from specified authorities above; and issue direct guidance if there is non-compliance with the duty.
 6. In complying with the duty all specified authorities, as a starting point, should demonstrate an awareness and understanding of the risk of radicalisation in their area, institution or body. This risk will vary greatly and can change rapidly; no area, institution or body is risk free. Whilst the type and scale of activity that will address the risk will vary, all specified authorities will need to give due consideration to it.
 7. Since July work has been taking place with schools, Further and Higher Education Institutions and front line workers, to build confidence and raise awareness of the duty and statutory obligations of key institutions.
 8. Training sessions for Elected Members in relation to Prevent will also take place. Moving forward, it's hoped that Community Committees will play a much more active role in the delivery of Prevent through the Strong and Resilient Communities programme, and ideas about how this work be taken forward within localities are sought.
 9. To support the delivery of the programme, it has been agreed that Prevent related activity delivered through the Council, will transfer from Safer Leeds to Citizens and Communities. This will improve the link between Prevent and locality working, and help to develop closer and more joined up service development and delivery.

Strong and Resilient Communities Programme

10. Community Committees already delivery of a wide range of initiatives which contribute to community cohesion and promote good community relations. These activities play a pivotal role in our ambition to bring place, people and resources together to improve local areas and the quality of life for residents, by strengthening

links with local community forums, parish and town councils, volunteer groups and residents, supporting local people to understand each other better and get on well together. This can involve a wide range of activities from helping to resolve community tensions to celebrating the diversity of the Leeds population.

11. The Strong and Resilient Communities programme will seek to build on the good work already taking place, whilst recognising that in some areas of the city there is need for more targeted work to take place to safeguard and support those who may be vulnerable to radicalisation.

12. Main outcomes/deliverables of the Strong and Resilient Communities programme is to develop a city wide approach (some existing, some new) which leads to:

- More **cohesive and better integrated communities** by instilling a sense of belonging and pride in being a citizen of Leeds. Tackling the barriers which stop people from getting involved in community life such as language skills, information about services, reducing harassment and hate, or worklessness.
- Improving **community resilience/sustainability** by tackling poverty and crime, providing excellent services, rebalancing the 'social contract' relationship between the Council and residents and promoting civic enterprise and the leadership role of trusted members of the community and community organisations.
- Promoting **universal values**, which incorporate the democratic process, the rule of law, individual liberty, mutual respect and tolerance of those with different faiths and beliefs.
- Promoting the **role of Community Committees** in addressing equality improvement priorities locally and engaging with local communities to address grievances and improve neighbourhoods and communities.
- Building the **confidence and the sure-footedness of front line staff**, including teaching staff, and elected members to engage in conversations in safe places working restoratively on issues of local, national and global significance that are impacting on communities in Leeds. Consider the impact of policies, programmes and spend decisions on cohesion.
- To **improve the vigilance of residents and staff**, and encourage them to report alert signals and behaviours that may suggest tensions / issues are arising in neighbourhoods and communities, so that appropriate interventions can be deployed early on and thereby prevent more serious incidents taking place.
- **Raising aspirations and widen access to economic opportunities** in the city that lead to people from different backgrounds sharing their life experiences and talking to each other, for example; improving the take-up of apprenticeships amongst BME and white British communities where educational attainment is low.
- **Better understanding the city's landscape in relation to vulnerability and extremism and develop targeted approaches to address the issues.** In some areas of the city, individuals are more likely to experience hate crime and

ASB and minority communities appear more isolated potentially becoming more vulnerable to extremism.

- **Safeguarding those considered most vulnerable** of becoming involved in extremist activity by extending the support available in the city and by building the capacity of credible individuals and organisations to work with those identified through the Channel programme.
- To **incorporate counter terrorism based intelligence within the decision making process** to determine where regeneration activity should take place.
- **Developing a new relationship with local media agencies**, where we can showcase positive examples of how communities are working together in a common cause for the benefit of all the residents of the city.

13. A more detailed programme of activity and actions is now in development, which will form the basis for further consultation with Members, Council Services and Partners.

Corporate considerations

a. Consultation and engagement

Consultation has taken place with the Leader, Executive Member for Communities and the Community Committee Chairs Forum all of whom support the development of the approach outlined in this report. The Prevent programme has been transferred from Safer Leeds to Citizens and Communities, and now sits within the Councils corporate safeguarding programme.

The Safer Leeds Executive, are supportive of the broader approach suggested in this report and see opportunities to work more collectively across the wider continuum of activity which the refresh programme will seek to deliver.

The Council's Corporate Leadership Team have also been consulted and have agreed that combining work to improve cohesion and address potential risks associated with radicalisation in one unified programme of activity, provides greater opportunity to deal with potential issues much earlier and help stop vulnerable individuals and groups from becoming engaged in behaviour that may be damaging to themselves or others.

b. Equality and diversity / cohesion and integration

This refreshed approach aims to improve cohesion and integration by bringing communities together in common cause, as well as reduce the risk of individuals and groups becoming involved in radicalization and criminality. It will seek to consider how we safeguard the city from all types of extremism by promoting the democratic process, the rule of law, individual liberty, mutual respect and tolerance of those with different faiths and beliefs.

Once developed, an Equality Impact Assessment will be undertaken in line with Council guidance.

c. Council policies and city priorities

The programme will support the delivery of the Best Council Plan by helping improve the lives of local people, encouraging respect, tolerance and instilling a sense of belonging and pride in being a citizen of Leeds, thereby supporting the Vision for Leeds overarching ambition that by 2030, Leeds will be the best city in the UK:

- Leeds will be fair, open and welcoming.
- Leeds' economy will be prosperous and sustainable.
- All Leeds' communities will be successful.

Conclusion

14. The makeup of communities in Leeds is changing and in some places this change is happening rapidly. There is now a different type of threat to our communities. It seeks to undermine the values of fairness, mutual respect and equality which underpin a strong and cohesive society. We need to do more to understand and challenge this threat, by building the confidence and surefootedness of our staff and elected members and of those who live and work in the city.
15. We know from events of the past, that extremism can happen in even the most cohesive of communities. We need to ensure that we have the capacity to safeguard those who may become vulnerable to extremism and lead them away from potential harm and criminality. We need to do as much as we can to ensure that people from different backgrounds have access to the same life opportunities and benefit from the city's prosperity. If we fail to do this, we risk tensions arising and communities becoming isolated, leading to the erosion of community cohesion and reducing levels of resilience.
16. Good work is already taking place within education and with frontline workers to raise awareness and develop confidence through the delivery of WRAP training and other more tailored support. We need to build on this momentum and reach-out to a wider a range of groups and individuals, including Elected Members and other elected representatives, and ensure that everyone plays their part in keeping the city and its residents' safe from harm.
17. The new National Counter Extremism strategy provides impetus for the Council to strengthen its approach to promoting cohesion and preventing extremism in a broader context of universal and targeted activity, delivered through the new 'Strong Communities Benefitting from a Strong City' Breakthrough project. Our approaches to the work of prevent and extremism in Leeds has always been about working with communities and the Counter Extremism Strategy is an opportunity to both broaden and deepen its impact.

Recommendations

18. The Inner East Community Committee is asked to:
 - Discuss the contents of this report and the proposal to develop refreshed approach to the Councils Cohesion and Prevent related activity, under the banner of the 'Strong and Resilient Communities programme' (draft title) and within the

context of the new Breakthrough project “Strong Communities Benefitting from a Strong City”.

- Consider how best to engage within their respective locality on this agenda, especially in light of the introduction of the statutory Prevent Duty.
- Discuss any potential support arrangements that the Prevent team can provide to Committees/Locality Teams in the development of local programmes of activity.

Background information

- **Prevent Duty Guidance**

- https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/445977/3799_Revised_Prevent_Duty_Guidance_England_Wales_V2-Interactive.pdf

- Counter Terrorism and Security Act 2015

- <http://www.legislation.gov.uk/ukpga/2015/6/contents/enacted>



Report of: Director of Adult Social Services

Report to: Inner East Community Committee, Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft

Report author: James Turner, Project Leader, Adult Social Care.
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Date: 16 June 2016

To note

Inner East Community Committee Briefing Neighbourhood Teams – June 2016

Purpose of report

This report highlights steps taken to provide an integrated service for District Nursing, Community Matrons, Intermediate Care Services and area-based Social Work which formerly operated to geographical populations with therapy services spread across intermediate care and domiciliary physiotherapy.

Leeds Neighbourhood Model

The reasons for integrating are well documented:

- ❖ Better joined up care for the Citizens of Leeds
- ❖ A reduction in unplanned admissions into acute care
- ❖ Smoother discharge pathways
- ❖ Supporting people for longer in a community setting
- ❖ Government policy including The Care Act

Previous model

Formerly separate, citywide services such as District Nursing, Community Matrons, Intermediate Care Services and area-based Social Work operated to geographical populations with therapy services spread across intermediate care and domiciliary physiotherapy.

Main issues

What does the Leeds model look like today?

Adult services are now organised on a neighbourhood level working together in teams of Community Nursing, Community Therapy & Social Work known as “Neighbourhood Teams”.

There is one single point of access into the system and the 13 Neighbourhood Teams wrap around the GP practices they support.

The Neighbourhood Teams link with other specialist services brought into the local community e.g. Reablement, Geriatrician, Mental Health Liaison, Memory Support & Carers Support.

Teams work closely with family, friends, carers & other support networks, community, voluntary and 3rd sector organisations and with other Health & Social Care providers/partners.

What is working well?

There is an understanding and recognition that the issues are broader than just physical health and are based on a range of factors including choices, opportunities and aspirations all of which must be addressed to deliver improved health and wellbeing.

The teams adopt case management principles to integrate services around the needs of individuals and citizens benefit from a targeted, community-based approach to care that involves assessment, care planning, care co-ordination and review.

Monthly multi-disciplinary meetings are well established and attended by wide range of professionals including voluntary sector and both staff and service users have been involved in building and shaping the service model.

These services are beginning to embed within natural community settings and deliver a personalised approach based around the way people want to live their lives.

From the very beginning relationships have been built with community groups e.g. neighbourhood networks and liaison roles facilitate improved understanding and engagement.

The Chapeltown Neighbourhood Team has a developed awareness of the diverse cultural needs of the area and is building relationships with a local Sikh temple and the BHI fusion café.

Closer working with the voluntary sector has led to invites and attendance at various initiatives including the Health Awareness Fair at Tech North.

Continuing to develop the model

As the new processes are further tested and developed there are a number of things that all teams will continue to work on to support effective partnership working, including:

- ❖ Continuing to develop close working relationships with GP practices
- ❖ Strengthening case management meetings
- ❖ Building stronger links with Area and Citywide teams
- ❖ Developing an asset-based community focus

- ❖ Exploring New Models of Care

Benefits - Individual Outcomes

- ❖ Connection to community groups reduces social isolation
- ❖ Restored confidence of carer and individual in care team
- ❖ Improved diet and nutrition
- ❖ Addressed personal safety concerns
- ❖ Increased independence
- ❖ Improved home environment

Benefits – Clinical Outcomes

- ❖ Reduced dependency/full withdrawal of/changes to appropriate medication
- ❖ Regular monitoring and review enabling early intervention
- ❖ Fewer GP or community matron visits
- ❖ Fewer hospital admissions
- ❖ Prevented long term care admission
- ❖ Appropriate dementia support in place

Next Steps

A period of consolidation will enhance relationships within teams as the services continue to grow together and the development of a Neighbourhood Leadership Community will help provide strategic direction.

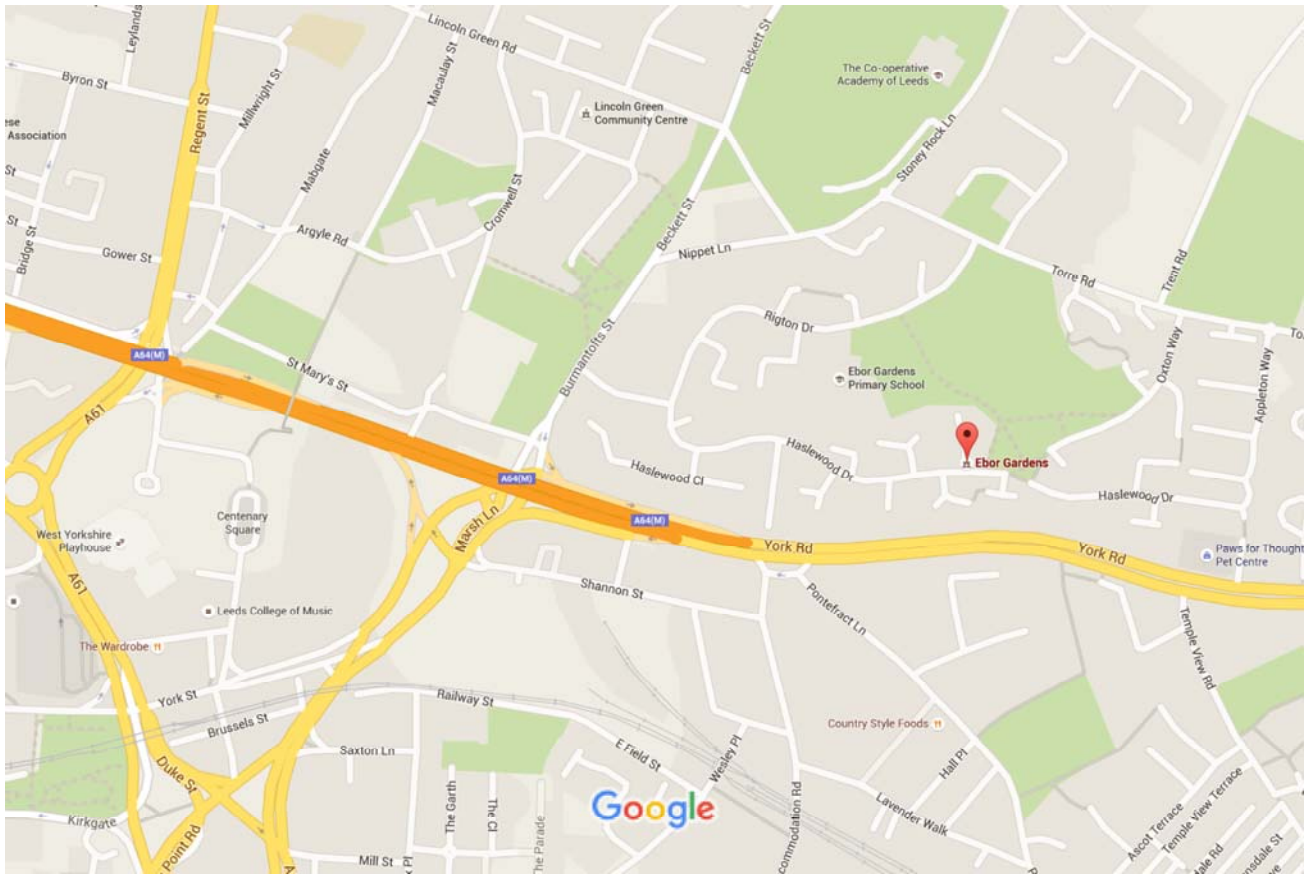
Work will continue with primary care and mental health services and the development of a shared performance culture and a service specification for neighbourhood teams and will help drive the improvement of patient outcomes.

Social Care intervention brokered by health colleagues will allow services to be put in place to support independence rather than to reactively manage emergencies.

Better and more systematic use of third sector and community services will continue to sustain independence and promote an asset-based approach.

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